

# ROLL CALL MATRIX

Meeting Date: 12-15-08

| P | A | Res. Number      |                                  |     |     |  |  |  |  |  |
|---|---|------------------|----------------------------------|-----|-----|--|--|--|--|--|
|   |   | 2008             | 259                              | 260 | 261 |  |  |  |  |  |
|   |   | Unanimous        |                                  |     |     |  |  |  |  |  |
| ✓ |   | Cathy Abramson   | Y                                | 2Y  | 1Y  |  |  |  |  |  |
| ✓ |   | Joe Eitrem       | 1Y                               | Y   | Y   |  |  |  |  |  |
| ✓ |   | Bernard Bouschor | Y                                | 1Y  | 2Y  |  |  |  |  |  |
| ✓ |   | DJ Hoffman       | N                                | N   | N   |  |  |  |  |  |
| ✓ |   | Dennis McKelvie  | 2Y                               | Y   | N   |  |  |  |  |  |
| ✓ |   | Lana Causley     | <del>Weather</del>               |     |     |  |  |  |  |  |
| ✓ |   | Bob LaPoint      | <del>Weather</del>               |     |     |  |  |  |  |  |
| ✓ |   | Keith Massaway   | <del>Weather</del>               |     |     |  |  |  |  |  |
| ✓ |   | Pat Rickley      | Y                                | Y   | N   |  |  |  |  |  |
| ✓ |   | Denise Chase     | <del>Weather Elder funeral</del> |     |     |  |  |  |  |  |
| ✓ |   | Tom Miller       | <del>Weather</del>               |     |     |  |  |  |  |  |
| ✓ |   | Shirley Petosky  | <del>Weather</del>               |     |     |  |  |  |  |  |
| ✓ |   | Joe McCoy        |                                  |     | Y   |  |  |  |  |  |

- 1 = Made Motion
- Y = Voted Yes
- A = Abstained
- S = Sponsored by Board Member
- 2 = Second/Support Motion
- N = Voted No
- U = Unanimous



RESOLUTION NO: 2008-259

**2009 BUDGET DOCUMENT 002/003  
GOVERNMENTAL**

BE IT RESOLVED, that the Board of Directors of the Sault Ste. Marie Tribe of Chippewa Indians here by approves the 2009 Budget Document 002/003 totaling \$64,245,536 of which \$18,595,560 comes from Tribal Support.

**Min Waban Dan**

**Administrative  
Office**

523 Ashmun Street

Sault Ste. Marie

Michigan

49783

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**Government  
Services**

**Membership  
Services**

**CERTIFICATION**

We, the undersigned, as Chairman and Secretary of the Sault Ste. Marie Tribe of Chippewa Indians, hereby certify that the Board of Directors is composed of 13 members, of whom 7 members constituting a quorum were present at a meeting thereof duly called, noticed, convened, and held on the 15 day of December 2008; that the foregoing resolution was duly adopted at said meeting by an affirmative vote of 5 members for, 1 members against, 0 members abstaining, and that said resolution has not been rescinded or amended in any way.

  
\_\_\_\_\_  
Darwin "Joe" McCoy, Chairman  
Sault Ste. Marie Tribe of  
Chippewa Indians

  
\_\_\_\_\_  
DJ Hoffman, Secretary  
Sault Ste. Marie Tribe of  
Chippewa Indians

**Sault Ste. Marie Tribe of Chippewa Indians**

**Tribal Consolidated**

Consolidated without Enterprises/Utility Authority

Department:

Cost Center#

2009

Budget Period

Various

19,500,000 Tribal Support  
 18,595,560 Document Total  
 803,206 \*Schedule A and Approved Mods  
 101,234 Available Tribal Support

| Funding Source:      |                   | Actual thru       | Budget thru       | Total 2008        | Proposed 2009     | Variance            | Percentage     |
|----------------------|-------------------|-------------------|-------------------|-------------------|-------------------|---------------------|----------------|
| Federal Revenue      | 3,003,029         | 2,977,315         | 3,034,338         | 3,034,338         | 3,358,339         | 324,001             | 10.68%         |
| IHS                  | 12,675,164        | 12,899,996        | 13,403,510        | 13,403,510        | 12,857,121        | (546,389)           | -4.08%         |
| BIA                  | 3,894,942         | 4,234,417         | 5,465,321         | 5,465,321         | 5,748,062         | 282,741             | 5.17%          |
| State                | 761,481           | 799,010           | 1,028,543         | 1,028,543         | 1,033,944         | 5,401               | 0.53%          |
| Internal Service Tax | 3,474,448         | 4,249,624         | 5,985,016         | 5,985,016         | 3,464,745         | (2,520,271)         | -42.11%        |
| Corporate Tax        | 14,066,675        | 17,292,050        | 23,026,549        | 23,026,549        | 15,130,815        | (7,895,734)         | -34.29%        |
| Transfers            | (119,004)         | (141,243)         | (220,187)         | (220,187)         | (205,000)         | 15,187              | -6.90%         |
| Trust Fund Revenue   | 4,376,228         | 4,419,152         | 4,901,314         | 4,901,314         | 2,540,600         | (2,360,714)         | -48.16%        |
| Indirect Cost        | 1,934,946         | 2,138,323         | 3,155,326         | 3,155,326         | 2,722,975         | (432,351)           | -13.70%        |
| Third Party          | 3,236,103         | 2,992,934         | 3,244,830         | 3,244,830         | 3,842,086         | 597,256             | 18.41%         |
| Fund Balance         | (9,009,728)       | (205,905)         | (619,119)         | (619,119)         | 890,224           | 1,509,343           | -243.79%       |
| Other                | 18,581,658        | 9,593,118         | 13,917,920        | 13,917,920        | 12,861,625        | (1,056,295)         | -7.59%         |
| <b>Total</b>         | <b>56,875,942</b> | <b>61,248,790</b> | <b>76,323,361</b> | <b>76,323,361</b> | <b>64,245,536</b> | <b>(12,077,825)</b> | <b>-15.82%</b> |
| <b>Expenditures:</b> |                   |                   |                   |                   |                   |                     |                |
| Wages                | 18,433,714        | 19,789,932        | 25,203,070        | 25,203,070        | 21,301,617        | (3,901,453)         | -15.48%        |
| Fringe               | 5,097,819         | 5,953,524         | 7,647,217         | 7,647,217         | 5,393,409         | (2,253,808)         | -29.47%        |
| Direct Services      | 17,060,515        | 17,754,807        | 19,444,412        | 19,444,412        | 14,472,145        | (4,972,267)         | -25.57%        |
| Consult/Contract     | 1,651,729         | 2,262,765         | 3,217,262         | 3,217,262         | 2,712,674         | (504,588)           | -15.68%        |
| Supplies             | 439,175           | 535,142           | 706,693           | 706,693           | 625,986           | (80,707)            | -11.42%        |
| Travel/Training      | 634,917           | 941,988           | 1,145,727         | 1,145,727         | 970,732           | (174,995)           | -15.27%        |
| Space Cost           | 2,458,232         | 2,514,271         | 3,214,628         | 3,214,628         | 3,062,621         | (152,007)           | -4.73%         |
| Utilities            | 1,144,202         | 1,116,292         | 1,583,693         | 1,583,693         | 1,632,056         | 48,363              | 3.05%          |
| Other                | 7,513,274         | 7,646,299         | 11,202,849        | 11,202,849        | 11,453,119        | 250,270             | 2.23%          |
| Indirect             | 2,065,549         | 2,224,436         | 2,585,593         | 2,585,593         | 2,328,586         | (257,007)           | -9.94%         |
| Equipment            | 376,816           | 509,334           | 372,217           | 372,217           | 292,591           | (79,626)            | -21.39%        |
| <b>Total</b>         | <b>56,875,942</b> | <b>61,248,790</b> | <b>76,323,361</b> | <b>76,323,361</b> | <b>64,245,536</b> | <b>(12,077,825)</b> | <b>-15.82%</b> |
| Cost of Sales        | 1,275,649         | 1,343,568         | 2,003,618         | 2,003,618         | 1,627,739         | (375,879)           | -18.76%        |

**Sault Ste. Marie Tribe of Chippewa Indians**

**ACFS**

Department:

Cost Center#

Fiscal year

Budget Period

|              |
|--------------|
| Consolidated |
| 2009         |
| Various      |

| Funding Source:      | Actual thru      |                  | Total 2008       | Proposed 2009    |                  | Percentage    |
|----------------------|------------------|------------------|------------------|------------------|------------------|---------------|
|                      | August 2008      | August 2008      |                  | Budget           | Variance         |               |
| Federal Revenue      | 1,757,101        | 1,634,503        | 1,688,082        | 1,994,197        | 306,115          | 18.13%        |
| IHS                  | 128,720          | 132,116          | 143,454          | 143,459          | 5                | 0.00%         |
| BIA                  | 736,511          | 749,782          | 960,925          | 933,726          | (27,199)         | -2.83%        |
| State                | 571,998          | 511,356          | 693,263          | 711,481          | 18,218           | 2.63%         |
| Internal Service Tax | 0                | 0                | 0                | 0                | 0                | 0.00%         |
| Corporate Tax        | 252,823          | 255,610          | 513,410          | 341,881          | (171,529)        | -33.41%       |
| Transfers            | 0                | 0                | 0                | 0                | 0                | 0.00%         |
| Trust Fund Revenue   | 310,725          | 272,925          | 435,619          | 0                | (435,619)        | -100.00%      |
| Indirect Cost        | 0                | 0                | 0                | 0                | 0                | 0.00%         |
| Third Party          | 0                | 0                | 0                | 0                | 0                | 0.00%         |
| Fund Balance         | (141,730)        | 16,025           | 15,608           | (78,742)         | (94,350)         | -604.50%      |
| Other                | 250,424          | 152,390          | 242,190          | 368,611          | 126,421          | 52.20%        |
| <b>Total</b>         | <b>3,866,572</b> | <b>3,724,707</b> | <b>4,692,551</b> | <b>4,414,613</b> | <b>(277,938)</b> | <b>-5.92%</b> |
| Expenditures:        |                  |                  |                  |                  |                  |               |
| Wages                | 1,057,427        | 1,077,417        | 1,364,569        | 1,323,254        | (41,315)         | -3.03%        |
| Fringe               | 365,488          | 355,278          | 448,757          | 413,907          | (34,850)         | -7.77%        |
| Direct Services      | 1,793,737        | 1,655,612        | 2,077,468        | 1,789,534        | (287,934)        | -13.86%       |
| Consult/Contract     | 40,876           | 36,185           | 53,955           | 57,252           | 3,297            | 6.11%         |
| Supplies             | 30,654           | 16,201           | 24,535           | 30,339           | 5,804            | 23.66%        |
| Travel/Training      | 51,647           | 44,889           | 56,011           | 82,882           | 26,871           | 47.97%        |
| Space Cost           | 165,701          | 155,719          | 205,074          | 227,575          | 22,501           | 10.97%        |
| Utilities            | 27,938           | 31,431           | 41,135           | 38,422           | (2,713)          | -6.60%        |
| Other                | 63,294           | 57,076           | 68,715           | 91,300           | 22,585           | 32.87%        |
| Indirect             | 219,633          | 216,272          | 273,706          | 271,053          | (2,653)          | -0.97%        |
| Equipment            | 49,977           | 78,627           | 78,626           | 89,095           | 10,469           | 13.31%        |
| <b>Total</b>         | <b>3,866,572</b> | <b>3,724,707</b> | <b>4,692,551</b> | <b>4,414,613</b> | <b>(277,938)</b> | <b>-5.92%</b> |
| Cost of Sales        | 0                | 0                | 0                | 0                | 0                | 0.00%         |

**Sault Ste. Marie Tribe of Chippewa Indians**

**Behavioral Health**

Department: Consolidated  
 Cost Center#: 2009  
 Fiscal year: Various  
 Budget Period: Various

| Funding Source:      | Actual thru August 2008 | Budget thru August 2008 | Total 2008 Budget | Proposed 2009 Budget | Variance        | Percentage    |
|----------------------|-------------------------|-------------------------|-------------------|----------------------|-----------------|---------------|
| Federal Revenue      | 0                       | 729,049                 | 729,049           | 729,049              | 0               | 0.00%         |
| IHS                  | 0                       | 0                       | 0                 | 0                    | 0               | 0.00%         |
| BIA                  | 0                       | 0                       | 0                 | 0                    | 0               | 0.00%         |
| State                | 28,469                  | 46,572                  | 48,000            | 48,000               | 0               | 0.00%         |
| Internal Service Tax | 0                       | 0                       | 0                 | 0                    | 0               | 0.00%         |
| Corporate Tax        | 151,291                 | 399,541                 | 509,128           | 356,769              | (152,359)       | -29.93%       |
| Transfers            | (8,313)                 | (8,513)                 | (14,049)          | 0                    | 14,049          | -100.00%      |
| Trust Fund Revenue   | 0                       | 0                       | 0                 | 0                    | 0               | 0.00%         |
| Indirect Cost        | 0                       | 0                       | 0                 | 0                    | 0               | 0.00%         |
| Third Party          | 132,312                 | 111,513                 | 128,545           | 189,266              | 60,721          | 47.24%        |
| Fund Balance         | (21,436)                | (11,500)                | (15,000)          | 0                    | 15,000          | -100.00%      |
| Other                | 83,217                  | 98,172                  | 117,041           | 116,911              | (130)           | -0.11%        |
| <b>Total</b>         | <b>1,094,589</b>        | <b>1,364,834</b>        | <b>1,502,714</b>  | <b>1,439,995</b>     | <b>(62,719)</b> | <b>-4.17%</b> |
| <b>Expenditures:</b> |                         |                         |                   |                      |                 |               |
| Wages                | 598,793                 | 678,200                 | 749,181           | 738,184              | (10,997)        | -1.47%        |
| Fringe               | 149,190                 | 192,776                 | 211,547           | 165,607              | (45,940)        | -21.72%       |
| Direct Services      | 110,832                 | 172,791                 | 188,500           | 209,137              | 20,637          | 10.95%        |
| Consult/Contract     | 9,096                   | 3,000                   | 4,500             | 12,850               | 8,350           | 185.56%       |
| Supplies             | 7,749                   | 9,391                   | 10,450            | 13,800               | 3,350           | 32.06%        |
| Travel/Training      | 28,323                  | 46,230                  | 49,192            | 63,390               | 14,198          | 28.86%        |
| Space Cost           | 50,540                  | 103,582                 | 112,998           | 51,951               | (61,047)        | -54.02%       |
| Utilities            | 10,489                  | 10,992                  | 12,100            | 12,500               | 400             | 3.31%         |
| Other                | 22,305                  | 16,269                  | 18,570            | 29,889               | 11,319          | 60.95%        |
| Indirect             | 105,251                 | 131,603                 | 145,676           | 132,287              | (13,389)        | -9.19%        |
| Equipment            | 2,021                   | 0                       | 0                 | 10,400               | 10,400          | 100.00%       |
| <b>Total</b>         | <b>1,094,589</b>        | <b>1,364,834</b>        | <b>1,502,714</b>  | <b>1,439,995</b>     | <b>(62,719)</b> | <b>-4.17%</b> |
| Cost of Sales        | 0                       | 0                       | 0                 | 0                    | 0               | 0.00%         |

**Sault Ste. Marie Tribe of Chippewa Indians**

Department: **Consolidated**  
 Cost Center#: **2009**  
 Fiscal year: **Various**  
 Budget Period: **Various**

| Funding Source:      | Actual thru August 2008 | Budget thru August 2008 | Total 2008 Budget | Proposed 2009 Budget | Variance         | Percentage     |
|----------------------|-------------------------|-------------------------|-------------------|----------------------|------------------|----------------|
| Federal Revenue      | 0                       | 0                       | 0                 | 0                    | 0                | 0.00%          |
| IHS                  | 0                       | 0                       | 0                 | 0                    | 0                | 0.00%          |
| BIA                  | 0                       | 0                       | 0                 | 0                    | 0                | 0.00%          |
| State                | 0                       | 0                       | 0                 | 0                    | 0                | 0.00%          |
| Internal Service Tax | 0                       | 0                       | 0                 | 0                    | 0                | 0.00%          |
| Corporate Tax        | 450,431                 | 522,443                 | 747,515           | 607,840              | (139,675)        | -18.69%        |
| Transfers            | 0                       | 0                       | 0                 | 0                    | 0                | 0.00%          |
| Trust Fund Revenue   | 0                       | 0                       | 0                 | 0                    | 0                | 0.00%          |
| Indirect Cost        | 0                       | 0                       | 0                 | 0                    | 0                | 0.00%          |
| Third Party          | 0                       | 0                       | 0                 | 0                    | 0                | 0.00%          |
| Fund Balance         | 0                       | 0                       | 0                 | 0                    | 0                | 0.00%          |
| Other                | 8,671                   | 13,369                  | 17,704            | 35,800               | 18,096           | 102.21%        |
| <b>Total</b>         | <b>459,102</b>          | <b>535,812</b>          | <b>765,219</b>    | <b>643,640</b>       | <b>(121,579)</b> | <b>-15.89%</b> |
| <b>Expenditures:</b> |                         |                         |                   |                      |                  |                |
| Wages                | 208,226                 | 237,953                 | 343,866           | 276,035              | (67,831)         | -19.73%        |
| Fringe               | 60,215                  | 69,310                  | 102,946           | 86,600               | (16,346)         | -15.88%        |
| Direct Services      | 0                       | 0                       | 0                 | 0                    | 0                | 0.00%          |
| Consult/Contract     | 12,895                  | 21,753                  | 31,880            | 27,548               | (4,332)          | -13.59%        |
| Supplies             | 12,539                  | 18,975                  | 25,475            | 15,425               | (10,050)         | -39.45%        |
| Travel/Training      | 14,183                  | 22,179                  | 31,578            | 33,330               | 1,752            | 5.55%          |
| Space Cost           | 36,862                  | 50,408                  | 75,781            | 61,119               | (14,662)         | -19.35%        |
| Utilities            | 5,947                   | 6,232                   | 9,348             | 7,030                | (2,318)          | -24.80%        |
| Other                | 107,084                 | 108,202                 | 143,145           | 135,353              | (7,792)          | -5.44%         |
| Indirect             | 0                       | 0                       | 0                 | 0                    | 0                | 0.00%          |
| Equipment            | 1,151                   | 800                     | 1,200             | 1,200                | 0                | 0.00%          |
| <b>Total</b>         | <b>459,102</b>          | <b>535,812</b>          | <b>765,219</b>    | <b>643,640</b>       | <b>(121,579)</b> | <b>-15.89%</b> |
| Cost of Sales        | 55,857                  | 52,300                  | 67,525            | 67,525               | 0                | 0.00%          |

Sault Ste. Marie Tribe of Chippewa Indians

Department:

Consolidated

Cost Center#

2009

Fiscal year

Various

|  |  |  |  |
|--|--|--|--|
|  |  |  |  |
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|  |  |  |  |
|  |  |  |  |

| Funding Source:      | Actual thru      |                  | Total 2008       | Proposed 2009    | Variance         | Percentage     |
|----------------------|------------------|------------------|------------------|------------------|------------------|----------------|
|                      | August 2008      | August 2008      |                  |                  |                  |                |
| Federal Revenue      | 1,026,810        | 1,026,810        | 1,026,810        | 1,028,410        | 1,600            | 0.16%          |
| IHS                  | 0                | 0                | 0                | 9,890            | 9,890            | 100.00%        |
| BIA                  | 629,137          | 684,278          | 731,147          | 691,091          | (40,056)         | -5.48%         |
| State                | 67,255           | 67,513           | 85,398           | 71,074           | (14,324)         | -16.77%        |
| Internal Service Tax | 0                | 0                | 0                | 0                | 0                | 0.00%          |
| Corporate Tax        | 340,918          | 622,293          | 1,005,445        | 779,684          | (225,761)        | -22.45%        |
| Transfers            | 0                | 0                | 0                | 0                | 0                | 0.00%          |
| Trust Fund Revenue   | 805,730          | 824,690          | 850,600          | 850,600          | (850,600)        | -100.00%       |
| Indirect Cost        | 0                | 0                | 0                | 0                | 0                | 0.00%          |
| Third Party          | 0                | 0                | 0                | 0                | 0                | 0.00%          |
| Fund Balance         | 0                | 0                | 0                | 0                | 0                | 0.00%          |
| Other                | 276,398          | 250,009          | 326,749          | 623,361          | 296,612          | 90.78%         |
| <b>Total</b>         | <b>3,146,248</b> | <b>3,475,593</b> | <b>4,026,149</b> | <b>3,203,510</b> | <b>(822,639)</b> | <b>-20.43%</b> |
| <b>Expenditures:</b> |                  |                  |                  |                  |                  |                |
| Wages                | 1,222,198        | 1,296,759        | 1,555,927        | 1,413,734        | (142,193)        | -9.14%         |
| Fringe               | 441,071          | 495,163          | 591,808          | 498,838          | (92,970)         | -15.71%        |
| Direct Services      | 1,101,933        | 1,259,798        | 1,393,881        | 832,454          | (561,427)        | -40.28%        |
| Consult/Contract     | 0                | 0                | 0                | 0                | 0                | 0.00%          |
| Supplies             | 9,831            | 12,282           | 15,010           | 21,972           | 6,962            | 46.38%         |
| Travel/Training      | 32,160           | 45,845           | 46,570           | 39,026           | (7,544)          | -16.20%        |
| Space Cost           | 150,922          | 160,637          | 191,002          | 178,995          | (12,007)         | -6.29%         |
| Utilities            | 24,541           | 22,126           | 29,336           | 34,125           | 4,789            | 16.32%         |
| Other                | 69,046           | 80,657           | 96,022           | 123,172          | 27,150           | 28.27%         |
| Indirect             | 87,064           | 90,595           | 94,862           | 54,794           | (40,068)         | -42.24%        |
| Equipment            | 7,482            | 11,731           | 11,731           | 6,400            | (5,331)          | -45.44%        |
| <b>Total</b>         | <b>3,146,248</b> | <b>3,475,593</b> | <b>4,026,149</b> | <b>3,203,510</b> | <b>(822,639)</b> | <b>-20.43%</b> |
| Cost of Sales        | 0                | 0                | 0                | 0                | 0                | 0.00%          |

**Sault Ste. Marie Tribe of Chippewa Indians**

**Elderly**

Department:

Cost Center#

Fiscal year

Budget Period

|              |
|--------------|
| Consolidated |
| 2009         |
| Various      |

| Funding Source:      | Actual thru    |                         | Proposed 2009    |                | Variance         | Percentage     |
|----------------------|----------------|-------------------------|------------------|----------------|------------------|----------------|
|                      | August 2008    | Budget thru August 2008 | Total 2008       | Budget         |                  |                |
| Federal Revenue      | 0              | 0                       | 0                | 0              | 0                | 0.00%          |
| IHS                  | 0              | 0                       | 0                | 0              | 0                | 0.00%          |
| BIA                  | 0              | 0                       | 0                | 0              | 0                | 0.00%          |
| State                | 0              | 0                       | 0                | 0              | 0                | 0.00%          |
| Internal Service Tax | 0              | 0                       | 0                | 0              | 0                | 0.00%          |
| Corporate Tax        | 530,435        | 564,037                 | 719,391          | 587,775        | (131,616)        | -18.30%        |
| Transfers            | 0              | 0                       | 0                | 0              | 0                | 0.00%          |
| Trust Fund Revenue   | 285,137        | 288,340                 | 426,692          | 0              | (426,692)        | -100.00%       |
| Indirect Cost        | 0              | 0                       | 0                | 0              | 0                | 0.00%          |
| Third Party          | 0              | 0                       | 0                | 0              | 0                | 0.00%          |
| Fund Balance         | 0              | 0                       | 0                | 0              | 0                | 0.00%          |
| Other                | 40,482         | 38,801                  | 47,222           | 386,342        | 339,120          | 718.14%        |
| <b>Total</b>         | <b>856,054</b> | <b>891,178</b>          | <b>1,193,305</b> | <b>974,117</b> | <b>(219,188)</b> | <b>-18.37%</b> |
| Expenditures:        |                |                         |                  |                |                  |                |
| Wages                | 293,156        | 317,280                 | 417,653          | 367,225        | (50,428)         | -12.07%        |
| Fringe               | 78,812         | 99,397                  | 133,403          | 90,746         | (42,657)         | -31.98%        |
| Direct Services      | 273,292        | 264,420                 | 376,880          | 255,755        | (121,125)        | -32.14%        |
| Consult/Contract     | 0              | 0                       | 0                | 0              | 0                | 0.00%          |
| Supplies             | 47,385         | 46,565                  | 50,965           | 51,000         | 35               | 0.07%          |
| Travel/Training      | 47,416         | 55,037                  | 81,092           | 65,992         | (15,100)         | -18.62%        |
| Space Cost           | 80,312         | 74,994                  | 84,351           | 96,271         | 11,920           | 14.13%         |
| Utilities            | 5,650          | 6,312                   | 8,424            | 6,420          | (2,004)          | -23.79%        |
| Other                | 29,773         | 27,173                  | 40,537           | 40,708         | 171              | 0.42%          |
| Indirect             | 0              | 0                       | 0                | 0              | 0                | 0.00%          |
| Equipment            | 258            | 0                       | 0                | 0              | 0                | 0.00%          |
| <b>Total</b>         | <b>856,054</b> | <b>891,178</b>          | <b>1,193,305</b> | <b>974,117</b> | <b>(219,188)</b> | <b>-18.37%</b> |
| Cost of Sales        | 0              | 0                       | 0                | 0              | 0                | 0.00%          |



**Sault Ste. Marie Tribe of Chippewa Indians**

**Employment**

Department:

Cost Center#

Fiscal year

Budget Period

|              |
|--------------|
| Consolidated |
| 2009         |
| Various      |

| Funding Source:      | August thru      |                  | Total 2008     | Proposed 2009  | Variance         | Percentage     |
|----------------------|------------------|------------------|----------------|----------------|------------------|----------------|
|                      | Actual thru 2008 | Budget thru 2008 |                |                |                  |                |
| Federal Revenue      | 0                | 0                | 0              | 0              | 0                | 0.00%          |
| IHS                  | 0                | 0                | 0              | 0              | 0                | 0.00%          |
| BIA                  | 0                | 0                | 0              | 0              | 0                | 0.00%          |
| State                | 0                | 0                | 0              | 0              | 0                | 0.00%          |
| Internal Service Tax | 0                | 0                | 0              | 0              | 0                | 0.00%          |
| Corporate Tax        | 97,275           | 112,123          | 126,153        | 43,177         | (82,976)         | -65.77%        |
| Transfers            | 0                | 0                | 0              | 0              | 0                | 0.00%          |
| Trust Fund Revenue   | 118,160          | 140,102          | 205,000        | 0              | (205,000)        | -100.00%       |
| Indirect Cost        | 0                | 0                | 0              | 0              | 0                | 0.00%          |
| Third Party          | 0                | 0                | 0              | 0              | 0                | 0.00%          |
| Fund Balance         | 0                | 0                | 0              | 70,000         | 70,000           | 0.00%          |
| Other                | 0                | 0                | 0              | 0              | 0                | 0.00%          |
| <b>Total</b>         | <b>215,435</b>   | <b>252,225</b>   | <b>331,153</b> | <b>113,177</b> | <b>(217,976)</b> | <b>-65.82%</b> |
| <b>Expenditures:</b> |                  |                  |                |                |                  |                |
| Wages                | 186,744          | 218,529          | 286,310        | 93,953         | (192,357)        | -67.18%        |
| Fringe               | 27,248           | 30,361           | 40,341         | 13,244         | (27,097)         | -67.17%        |
| Direct Services      | 0                | 0                | 0              | 0              | 0                | 0.00%          |
| Consult/Contract     | 0                | 0                | 0              | 0              | 0                | 0.00%          |
| Supplies             | 199              | 400              | 500            | 900            | 400              | 80.00%         |
| Travel/Training      | 0                | 400              | 500            | 500            | 0                | 0.00%          |
| Space Cost           | 800              | 1,555            | 2,332          | 3,144          | 812              | 34.82%         |
| Utilities            | 233              | 480              | 480            | 500            | 20               | 4.17%          |
| Other                | 211              | 500              | 690            | 936            | 246              | 35.65%         |
| Indirect             | 0                | 0                | 0              | 0              | 0                | 0.00%          |
| Equipment            | 0                | 0                | 0              | 0              | 0                | 0.00%          |
| <b>Total</b>         | <b>215,435</b>   | <b>252,225</b>   | <b>331,153</b> | <b>113,177</b> | <b>(217,976)</b> | <b>-65.82%</b> |
| Cost of Sales        | 0                | 0                | 0              | 0              | 0                | 0.00%          |

Sault Ste. Marie Tribe of Chippewa Indians

Fisheries

Department:

Cost Center#

Fiscal year

Budget Period

|              |
|--------------|
| Consolidated |
| 2009         |
| Various      |

| Funding Source:      | Actual thru August 2008 | Budget thru August 2008 | Total 2008 Budget | Proposed 2009 Budget | Variance        | Percentage     |
|----------------------|-------------------------|-------------------------|-------------------|----------------------|-----------------|----------------|
| Federal Revenue      | 7,500                   | 54,605                  | 55,500            | 47,000               | (8,500)         | -15.32%        |
| IHS                  | 0                       | 0                       | 0                 | 0                    | 0               | 0.00%          |
| BIA                  | 381,219                 | 381,219                 | 381,219           | 370,191              | (11,028)        | -2.89%         |
| State                | 0                       | 0                       | 0                 | 0                    | 0               | 0.00%          |
| Internal Service Tax | 0                       | 0                       | 0                 | 0                    | 0               | 0.00%          |
| Corporate Tax        | 7,477                   | 27,778                  | 114,642           | 69,150               | (45,492)        | -39.68%        |
| Transfers            | 0                       | 0                       | 0                 | 0                    | 0               | 0.00%          |
| Trust Fund Revenue   | 0                       | 0                       | 0                 | 0                    | 0               | 0.00%          |
| Indirect Cost        | 0                       | 0                       | 0                 | 0                    | 0               | 0.00%          |
| Third Party          | (7,900)                 | (11,160)                | (26,740)          | (27,214)             | (474)           | 1.77%          |
| Fund Balance         | 170,883                 | 188,963                 | 373,251           | 340,828              | (32,423)        | -8.69%         |
| Other                | 559,179                 | 641,405                 | 897,872           | 799,955              | (97,917)        | -10.91%        |
| <b>Expenditures:</b> |                         |                         |                   |                      |                 |                |
| Wages                | 309,528                 | 329,267                 | 463,948           | 460,690              | (3,258)         | -0.70%         |
| Fringe               | 87,547                  | 112,963                 | 163,116           | 117,920              | (45,196)        | -27.71%        |
| Direct Services      | 0                       | 0                       | 0                 | 0                    | 0               | 0.00%          |
| Consult/Contract     | 0                       | 0                       | 6,000             | 0                    | (6,000)         | -100.00%       |
| Supplies             | 44,211                  | 32,875                  | 38,033            | 16,187               | (21,846)        | -57.44%        |
| Travel/Training      | 4,487                   | 23,191                  | 26,434            | 24,689               | (1,745)         | -6.60%         |
| Space Cost           | 0                       | 0                       | 0                 | 0                    | 0               | 0.00%          |
| Utilities            | 9,680                   | 12,486                  | 18,680            | 21,549               | 2,869           | 15.36%         |
| Other                | 40,326                  | 58,705                  | 78,750            | 68,122               | (10,628)        | -13.50%        |
| Indirect             | 60,669                  | 71,918                  | 102,911           | 90,798               | (12,113)        | -11.77%        |
| Equipment            | 2,731                   | 0                       | 0                 | 0                    | 0               | 0.00%          |
| <b>Total</b>         | <b>559,179</b>          | <b>641,405</b>          | <b>897,872</b>    | <b>799,955</b>       | <b>(97,917)</b> | <b>-10.91%</b> |
| Cost of Sales        | 0                       | 0                       | 0                 | 0                    | 0               | 0.00%          |

**Sault Ste. Marie Tribe of Chippewa Indians**

**General Fund**

Department:

**Consolidated**

Cost Center#

**2009**

Fiscal year

**Various**

Budget Period

| Funding Source:      | Actual thru August 2008 | Budget thru August 2008 | Total 2008 Budget | Proposed 2009 Budget | Variance         | Percentage     |
|----------------------|-------------------------|-------------------------|-------------------|----------------------|------------------|----------------|
| Federal Revenue      | 0                       | 131,939                 | 131,938           | 0                    | (131,938)        | -100.00%       |
| IHS                  | 0                       | 0                       | 0                 | 0                    | 0                | 0.00%          |
| BIA                  | 0                       | 0                       | 0                 | 0                    | 0                | 0.00%          |
| State                | 0                       | 0                       | 0                 | 0                    | 0                | 0.00%          |
| Internal Service Tax | 0                       | 0                       | 0                 | 0                    | 0                | 0.00%          |
| Corporate Tax        | 2,025,897               | 3,499,660               | 4,964,231         | 4,474,379            | (489,852)        | -9.87%         |
| Transfers            | 0                       | 0                       | 0                 | 0                    | 0                | 0.00%          |
| Trust Fund Revenue   | 0                       | 0                       | 0                 | 0                    | 0                | 0.00%          |
| Indirect Cost        | 0                       | 0                       | 0                 | 0                    | 0                | 0.00%          |
| Third Party          | 0                       | 0                       | 0                 | 0                    | 0                | 0.00%          |
| Fund Balance         | (8,768,504)             | 0                       | 0                 | 0                    | 0                | 0.00%          |
| Other                | 11,120,333              | 1,060,173               | 1,639,349         | 1,329,028            | (310,321)        | -18.93%        |
| <b>Total</b>         | <b>4,509,665</b>        | <b>4,691,772</b>        | <b>6,735,518</b>  | <b>5,803,407</b>     | <b>(932,111)</b> | <b>-13.84%</b> |
| Expenditures:        |                         |                         |                   |                      |                  |                |
| Wages                | 1,026,277               | 1,140,549               | 1,554,413         | 358,159              | (1,196,254)      | -76.96%        |
| Fringe               | 254,650                 | 311,915                 | 437,100           | 101,168              | (335,932)        | -76.85%        |
| Direct Services      | 29,517                  | 89,150                  | 103,250           | 0                    | (103,250)        | -100.00%       |
| Consult/Contract     | 72,808                  | 106,648                 | 161,223           | 0                    | (161,223)        | -100.00%       |
| Supplies             | 42,555                  | 45,590                  | 66,485            | 54,562               | (11,923)         | -17.93%        |
| Travel/Training      | 28,969                  | 45,143                  | 62,229            | 8,824                | (53,405)         | -85.82%        |
| Space Cost           | 632,218                 | 570,675                 | 831,860           | 768,956              | (62,904)         | -7.56%         |
| Utilities            | 252,574                 | 224,984                 | 337,723           | 358,716              | 20,993           | 6.22%          |
| Other                | 2,129,920               | 2,100,606               | 3,117,399         | 4,136,922            | 1,019,523        | 32.70%         |
| Indirect             | 32,071                  | 35,020                  | 38,036            | 0                    | (38,036)         | -100.00%       |
| Equipment            | 8,106                   | 21,492                  | 25,800            | 16,100               | (9,700)          | -37.60%        |
| <b>Total</b>         | <b>4,509,665</b>        | <b>4,691,772</b>        | <b>6,735,518</b>  | <b>5,803,407</b>     | <b>(932,111)</b> | <b>-13.84%</b> |
| Cost of Sales        | 171,378                 | 139,812                 | 255,437           | 300,338              | 44,901           | 17.58%         |

**Sault Ste. Marie Tribe of Chippewa Indians**

**Governmental**

Department:

Cost Center#

Fiscal year

2009

Budget Period

Various

| Funding Source:      | Actual thru      |                         | Proposed 2009    |                  | Variance       | Percentage    |
|----------------------|------------------|-------------------------|------------------|------------------|----------------|---------------|
|                      | August 2008      | Budget thru August 2008 | Total 2008       | Budget           |                |               |
| Federal Revenue      | 49,280           | 65,490                  | 68,039           | 77,474           | 9,435          | 13.87%        |
| IHS                  | 71,970           | 95,266                  | 102,551          | 86,609           | (15,942)       | -15.55%       |
| BIA                  | 63,450           | 260,800                 | 626,560          | 1,024,204        | 397,644        | 63.46%        |
| State                | 0                | 0                       | 0                | 0                | 0              | 0.00%         |
| Internal Service Tax | 0                | 0                       | 0                | 0                | 0              | 0.00%         |
| Corporate Tax        | 1,050,951        | 1,232,691               | 1,755,488        | 1,646,905        | (108,583)      | -6.19%        |
| Transfers            | 0                | 0                       | 0                | 0                | 0              | 0.00%         |
| Trust Fund Revenue   | 0                | 0                       | 0                | 0                | 0              | 0.00%         |
| Indirect Cost        | 0                | 0                       | 0                | 0                | 0              | 0.00%         |
| Third Party          | 0                | 0                       | 0                | 0                | 0              | 0.00%         |
| Fund Balance         | 0                | 0                       | (278,567)        | 0                | 278,567        | -100.00%      |
| Other                | 114,349          | 171,375                 | 237,000          | 33,419           | (203,581)      | -85.90%       |
| <b>Total</b>         | <b>1,350,000</b> | <b>1,825,612</b>        | <b>2,511,071</b> | <b>2,868,611</b> | <b>357,540</b> | <b>14.24%</b> |
| Expenditures:        |                  |                         |                  |                  |                |               |
| Wages                | 846,020          | 903,114                 | 1,290,837        | 1,249,570        | (41,267)       | -3.20%        |
| Fringe               | 109,580          | 142,424                 | 200,303          | 193,371          | (6,932)        | -3.46%        |
| Direct Services      | 0                | 450                     | 1,000            | 0                | (1,000)        | -100.00%      |
| Consult/Contract     | 14,084           | 163,250                 | 198,500          | 926,131          | 727,631        | 366.56%       |
| Supplies             | 22,707           | 32,704                  | 47,519           | 56,053           | 8,534          | 17.96%        |
| Travel/Training      | 57,587           | 120,655                 | 175,665          | 90,741           | (84,824)       | -48.31%       |
| Space Cost           | 38,650           | 72,259                  | 120,054          | 94,731           | (25,323)       | -21.09%       |
| Utilities            | 8,520            | 12,000                  | 17,800           | 23,280           | 5,480          | 30.79%        |
| Other                | 191,064          | 267,881                 | 344,751          | 187,230          | (157,521)      | -45.69%       |
| Indirect             | 21,276           | 25,512                  | 29,379           | 32,904           | 3,525          | 12.00%        |
| Equipment            | 40,512           | 85,363                  | 85,363           | 14,600           | (70,763)       | -82.90%       |
| <b>Total</b>         | <b>1,350,000</b> | <b>1,825,612</b>        | <b>2,511,071</b> | <b>2,868,611</b> | <b>357,540</b> | <b>14.24%</b> |
| Cost of Sales        | 0                | 0                       | 0                | 0                | 0              | 0.00%         |

**Sault Ste. Marie Tribe of Chippewa Indians**

Department: Consolidated  
 Cost Center#: 2009  
 Fiscal year: Various  
 Budget Period: Various

| Funding Source:      | Actual thru August 2008 | Budget thru August 2008 | Total 2008 Budget | Proposed 2009 Budget | Variance           | Percentage    |
|----------------------|-------------------------|-------------------------|-------------------|----------------------|--------------------|---------------|
| Federal Revenue      | 86,445                  | 93,390                  | 93,390            | 80,000               | (13,390)           | -14.34%       |
| IHS                  | 11,613,486              | 11,811,635              | 12,296,518        | 11,888,114           | (408,404)          | -3.32%        |
| BIA                  | 0                       | 0                       | 0                 | 0                    | 0                  | 0.00%         |
| State                | 5,451                   | 13,142                  | 13,650            | 15,000               | 1,350              | 9.89%         |
| Internal Service Tax | 0                       | 0                       | 0                 | 0                    | 0                  | 0.00%         |
| Corporate Tax        | 4,656,820               | 5,839,487               | 7,025,903         | 5,027,683            | (1,998,220)        | -28.44%       |
| Transfers            | 0                       | 0                       | 0                 | 0                    | 0                  | 0.00%         |
| Trust Fund Revenue   | 0                       | 0                       | 0                 | 0                    | 0                  | 0.00%         |
| Indirect Cost        | 0                       | 0                       | 0                 | 0                    | 0                  | 0.00%         |
| Third Party          | 3,103,791               | 2,881,421               | 3,116,285         | 3,652,820            | 536,535            | 17.22%        |
| Fund Balance         | 0                       | 0                       | 0                 | 0                    | 0                  | 0.00%         |
| Other                | 631,801                 | 698,316                 | 758,504           | 600,344              | (158,160)          | -20.85%       |
| <b>Total</b>         | <b>20,097,794</b>       | <b>21,337,391</b>       | <b>23,304,250</b> | <b>21,263,961</b>    | <b>(2,040,289)</b> | <b>-8.76%</b> |
| Expenditures:        |                         |                         |                   |                      |                    |               |
| Wages                | 6,573,107               | 6,859,970               | 7,426,229         | 7,069,260            | (356,969)          | -4.81%        |
| Fringe               | 1,791,308               | 1,965,856               | 2,138,487         | 1,702,691            | (435,796)          | -20.38%       |
| Direct Services      | 8,203,508               | 8,704,505               | 9,561,752         | 8,457,313            | (1,104,439)        | -11.55%       |
| Consult/Contract     | 236,783                 | 318,831                 | 401,984           | 380,953              | (21,031)           | -5.23%        |
| Supplies             | 99,237                  | 118,345                 | 130,208           | 119,244              | (10,964)           | -8.42%        |
| Travel/Training      | 232,123                 | 253,415                 | 272,943           | 324,293              | 51,350             | 18.81%        |
| Space Cost           | 966,049                 | 984,079                 | 1,079,251         | 1,055,937            | (23,314)           | -2.16%        |
| Utilities            | 203,668                 | 191,419                 | 209,744           | 233,825              | 24,081             | 11.48%        |
| Other                | 277,234                 | 333,056                 | 533,049           | 451,709              | (81,340)           | -15.26%       |
| Indirect             | 1,279,456               | 1,350,804               | 1,465,506         | 1,386,300            | (79,206)           | -5.40%        |
| Equipment            | 235,321                 | 257,111                 | 85,097            | 82,436               | (2,661)            | -3.13%        |
| <b>Total</b>         | <b>20,097,794</b>       | <b>21,337,391</b>       | <b>23,304,250</b> | <b>21,263,961</b>    | <b>(2,040,289)</b> | <b>-8.76%</b> |
| Cost of Sales        | 0                       | 0                       | 0                 | 0                    | 0                  | 0.00%         |

**Sault Ste. Marie Tribe of Chippewa Indians**

**Internal Service**

Department: Consolidated - w/out Self Insurance

Cost Center#

Fiscal year 2009

Budget Period Various

| Funding Source:      | Actual thru August 2008 | Budget thru August 2008 | Total 2008 Budget | Proposed 2009 Budget | Variance           | Percentage     |
|----------------------|-------------------------|-------------------------|-------------------|----------------------|--------------------|----------------|
| Federal Revenue      | 0                       | 0                       | 0                 | 0                    | 0                  | 0.00%          |
| IHS                  | 0                       | 0                       | 0                 | 0                    | 0                  | 0.00%          |
| BIA                  | 0                       | 0                       | 0                 | 0                    | 0                  | 0.00%          |
| State                | 0                       | 0                       | 0                 | 0                    | 0                  | 0.00%          |
| Internal Service Tax | 2,631,110               | 3,047,696               | 4,389,058         | 2,406,677            | (1,982,381)        | -45.17%        |
| Corporate Tax        | 800,508                 | 555,754                 | 897,368           | (496,037)            | (1,393,405)        | -155.28%       |
| Transfers            | 0                       | 0                       | 0                 | 0                    | 0                  | 0.00%          |
| Trust Fund Revenue   | 0                       | 0                       | 0                 | 0                    | 0                  | 0.00%          |
| Indirect Cost        | 1,934,946               | 2,138,323               | 3,155,326         | 2,722,975            | (432,351)          | -13.70%        |
| Third Party          | 0                       | 0                       | 0                 | 0                    | 0                  | 0.00%          |
| Fund Balance         | 300,798                 | 161,530                 | 195,075           | 1,333,094            | 1,138,019          | 583.38%        |
| Other                | 5,323,018               | 5,815,220               | 8,570,091         | 8,137,977            | (432,114)          | -5.04%         |
| <b>Total</b>         | <b>10,990,380</b>       | <b>11,718,523</b>       | <b>17,206,918</b> | <b>14,104,686</b>    | <b>(3,102,232)</b> | <b>-18.03%</b> |
| <b>Expenditures:</b> |                         |                         |                   |                      |                    |                |
| Wages                | 4,407,739               | 4,865,795               | 7,110,618         | 5,523,693            | (1,586,925)        | -22.32%        |
| Fringe               | 1,240,863               | 1,564,973               | 2,301,754         | 1,439,781            | (861,973)          | -37.45%        |
| Direct Services      | 0                       | 0                       | 0                 | 0                    | 0                  | 0.00%          |
| Consult/Contract     | 188,032                 | 108,475                 | 151,393           | 36,969               | (114,424)          | -75.58%        |
| Supplies             | 61,596                  | 123,344                 | 182,517           | 133,975              | (48,542)           | -26.60%        |
| Travel/Training      | 58,525                  | 160,727                 | 191,591           | 157,391              | (34,200)           | -17.85%        |
| Space Cost           | 240,254                 | 239,328                 | 360,348           | 377,578              | 17,230             | 4.78%          |
| Utilities            | 525,260                 | 537,320                 | 809,303           | 807,150              | (2,153)            | -0.27%         |
| Other                | 4,266,255               | 4,105,231               | 6,076,314         | 5,617,649            | (458,665)          | -7.55%         |
| Indirect             | 0                       | 0                       | 0                 | 0                    | 0                  | 0.00%          |
| Equipment            | 1,856                   | 13,330                  | 23,080            | 10,500               | (12,580)           | -54.51%        |
| <b>Total</b>         | <b>10,990,380</b>       | <b>11,718,523</b>       | <b>17,206,918</b> | <b>14,104,686</b>    | <b>(3,102,232)</b> | <b>-18.03%</b> |
| Cost of Sales        | 1,048,414               | 1,151,456               | 1,680,656         | 1,259,876            | (420,780)          | -25.04%        |

**Sault Ste. Marie Tribe of Chippewa Indians**

**Law Enforcement**

Department: Consolidated  
 Cost Center#: 2009  
 Fiscal year: Various  
 Budget Period: Various

| Funding Source:      | Actual thru August 2008 | Budget thru August 2008 | Total 2008 Budget | Proposed 2009 Budget | Variance         | Percentage     |
|----------------------|-------------------------|-------------------------|-------------------|----------------------|------------------|----------------|
| Federal Revenue      | 0                       | 0                       | 0                 | 0                    | 0                | 0.00%          |
| IHS                  | 0                       | 0                       | 0                 | 0                    | 0                | 0.00%          |
| BIA                  | 1,738,189               | 1,734,714               | 2,131,092         | 2,004,496            | (126,596)        | -5.94%         |
| State                | 0                       | 0                       | 0                 | 0                    | 0                | 0.00%          |
| Internal Service Tax | 0                       | 0                       | 0                 | 0                    | 0                | 0.00%          |
| Corporate Tax        | 0                       | 231,902                 | 736,234           | 543,477              | (192,757)        | -26.18%        |
| Transfers            | 0                       | 0                       | 0                 | 0                    | 0                | 0.00%          |
| Trust Fund Revenue   | 0                       | 0                       | 0                 | 0                    | 0                | 0.00%          |
| Indirect Cost        | 0                       | 0                       | 0                 | 0                    | 0                | 0.00%          |
| Third Party          | 0                       | 0                       | 0                 | 0                    | 0                | 0.00%          |
| Fund Balance         | (365,049)               | (360,685)               | (541,880)         | (541,880)            | 0                | 0.00%          |
| Other                | 377,003                 | 408,240                 | 613,200           | 613,200              | 0                | 0.00%          |
| <b>Total</b>         | <b>1,750,143</b>        | <b>2,014,171</b>        | <b>2,938,646</b>  | <b>2,619,293</b>     | <b>(319,353)</b> | <b>-10.87%</b> |
| <b>Expenditures:</b> |                         |                         |                   |                      |                  |                |
| Wages                | 981,497                 | 1,075,087               | 1,555,394         | 1,497,658            | (57,736)         | -3.71%         |
| Fringe               | 299,252                 | 374,324                 | 551,384           | 337,400              | (213,984)        | -38.81%        |
| Direct Services      | 0                       | 0                       | 0                 | 0                    | 0                | 0.00%          |
| Consult/Contract     | 29,780                  | 44,409                  | 63,604            | 63,474               | (130)            | -0.20%         |
| Supplies             | 46,300                  | 58,444                  | 86,254            | 85,619               | (635)            | -0.74%         |
| Travel/Training      | 3,330                   | 7,600                   | 13,400            | 6,500                | (6,900)          | -51.49%        |
| Space Cost           | 28,561                  | 29,351                  | 44,051            | 44,051               | 0                | 0.00%          |
| Utilities            | 41,954                  | 33,575                  | 50,679            | 48,879               | (1,800)          | -3.55%         |
| Other                | 102,109                 | 106,488                 | 156,714           | 187,593              | 30,879           | 19.70%         |
| Indirect             | 194,519                 | 244,013                 | 355,846           | 286,799              | (69,047)         | -19.40%        |
| Equipment            | 22,841                  | 40,880                  | 61,320            | 61,320               | 0                | 0.00%          |
| <b>Total</b>         | <b>1,750,143</b>        | <b>2,014,171</b>        | <b>2,938,646</b>  | <b>2,619,293</b>     | <b>(319,353)</b> | <b>-10.87%</b> |
| Cost of Sales        | 0                       | 0                       | 0                 | 0                    | 0                | 0.00%          |

**Sault Ste. Marie Tribe of Chippewa Indians**

Department: Consolidated  
 Cost Center#: 2009  
 Fiscal year: Various  
 Budget Period: Various

| Funding Source:      | August thru      |                  | Total 2008       | Proposed 2009    | Variance           | Percentage     |
|----------------------|------------------|------------------|------------------|------------------|--------------------|----------------|
|                      | Budget thru      | August 2008      |                  |                  |                    |                |
| Federal Revenue      | 0                | 0                | 0                | 0                | 0                  | 0.00%          |
| IHS                  | 0                | 0                | 0                | 0                | 0                  | 0.00%          |
| BIA                  | 0                | 0                | 0                | 0                | 0                  | 0.00%          |
| State                | 0                | 0                | 0                | 0                | 0                  | 0.00%          |
| Internal Service Tax | 843,338          | 1,201,928        | 1,595,958        | 1,058,068        | (537,890)          | -33.70%        |
| Corporate Tax        | 714,667          | 418,304          | 615,632          | 599,843          | (15,789)           | -2.56%         |
| Transfers            | 0                | 0                | 0                | 0                | 0                  | 0.00%          |
| Trust Fund Revenue   | 0                | 0                | 0                | 0                | 0                  | 0.00%          |
| Indirect Cost        | 0                | 0                | 0                | 0                | 0                  | 0.00%          |
| Third Party          | 0                | 0                | 0                | 0                | 0                  | 0.00%          |
| Fund Balance         | 0                | 0                | 0                | 0                | 0                  | 0.00%          |
| Other                | 50,000           | 556,061          | 754,750          | 0                | (754,750)          | -100.00%       |
| <b>Total</b>         | <b>1,608,005</b> | <b>2,176,293</b> | <b>2,966,340</b> | <b>1,657,911</b> | <b>(1,308,429)</b> | <b>-44.11%</b> |
| Expenditures:        |                  |                  |                  |                  |                    |                |
| Wages                | 423,505          | 446,113          | 644,385          | 557,630          | (86,755)           | -13.46%        |
| Fringe               | 96,513           | 116,930          | 170,908          | 123,703          | (47,205)           | -27.62%        |
| Direct Services      | 0                | 0                | 0                | 0                | 0                  | 0.00%          |
| Consult/Contract     | 827,032          | 1,176,438        | 1,578,883        | 592,862          | (986,021)          | -62.45%        |
| Supplies             | 4,362            | 4,651            | 7,767            | 4,700            | (3,067)            | -39.49%        |
| Travel/Training      | 66,689           | 93,311           | 110,640          | 46,575           | (64,065)           | -57.90%        |
| Space Cost           | 31,423           | 36,256           | 54,384           | 49,200           | (5,184)            | -9.53%         |
| Utilities            | 9,820            | 7,035            | 10,441           | 11,700           | 1,259              | 12.06%         |
| Other                | 144,101          | 295,559          | 388,932          | 271,001          | (117,931)          | -30.32%        |
| Indirect             | 0                | 0                | 0                | 0                | 0                  | 0.00%          |
| Equipment            | 4,560            | 0                | 0                | 540              | 540                | 100.00%        |
| <b>Total</b>         | <b>1,608,005</b> | <b>2,176,293</b> | <b>2,966,340</b> | <b>1,657,911</b> | <b>(1,308,429)</b> | <b>-44.11%</b> |
| Cost of Sales        | 0                | 0                | 0                | 0                | 0                  | 0.00%          |



**Sault Ste. Marie Tribe of Chippewa Indians**

Department:

Consolidated

Cost Center#

2009

Fiscal year

Various

Budget Period

| Funding Source:      | Actual thru August 2008 | Budget thru August 2008 | Total 2008 Budget | Proposed 2009 Budget | Variance      | Percentage    |
|----------------------|-------------------------|-------------------------|-------------------|----------------------|---------------|---------------|
| Federal Revenue      | 0                       | 0                       | 0                 | 0                    | 0             | 0.00%         |
| IHS                  | 0                       | 0                       | 0                 | 0                    | 0             | 0.00%         |
| BIA                  | 0                       | 92,988                  | 278,965           | 368,941              | 89,976        | 32.25%        |
| State                | 0                       | 0                       | 0                 | 0                    | 0             | 0.00%         |
| Internal Service Tax | 0                       | 0                       | 0                 | 0                    | 0             | 0.00%         |
| Corporate Tax        | 0                       | 0                       | 0                 | 0                    | 0             | 0.00%         |
| Transfers            | 0                       | 0                       | 0                 | 0                    | 0             | 0.00%         |
| Trust Fund Revenue   | 0                       | 0                       | 0                 | 0                    | 0             | 0.00%         |
| Indirect Cost        | 0                       | 0                       | 0                 | 0                    | 0             | 0.00%         |
| Third Party          | 0                       | 0                       | 0                 | 0                    | 0             | 0.00%         |
| Fund Balance         | 0                       | 0                       | 0                 | 0                    | 0             | 0.00%         |
| Other                | 0                       | 0                       | 0                 | 0                    | 0             | 0.00%         |
| <b>Total</b>         | <b>120,391</b>          | <b>194,797</b>          | <b>428,942</b>    | <b>476,968</b>       | <b>48,026</b> | <b>11.20%</b> |
| <b>Expenditures:</b> |                         |                         |                   |                      |               |               |
| Wages                | 30,120                  | 30,980                  | 44,748            | 44,749               | 1             | 0.00%         |
| Fringe               | 12,157                  | 13,309                  | 19,598            | 15,723               | (3,875)       | -19.77%       |
| Direct Services      | 0                       | 0                       | 0                 | 0                    | 0             | 0.00%         |
| Consult/Contract     | 71,885                  | 142,353                 | 353,513           | 405,835              | 52,322        | 14.80%        |
| Supplies             | 200                     | 0                       | 0                 | 0                    | 0             | 0.00%         |
| Travel/Training      | 54                      | 2,400                   | 3,050             | 1,850                | (1,200)       | -39.34%       |
| Space Cost           | 2,216                   | 2,315                   | 3,473             | 3,360                | (113)         | -3.25%        |
| Utilities            | 715                     | 640                     | 960               | 960                  | 0             | 0.00%         |
| Other                | 3,044                   | 2,800                   | 3,600             | 4,491                | 891           | 24.75%        |
| Indirect             | 0                       | 0                       | 0                 | 0                    | 0             | 0.00%         |
| Equipment            | 0                       | 0                       | 0                 | 0                    | 0             | 0.00%         |
| <b>Total</b>         | <b>120,391</b>          | <b>194,797</b>          | <b>428,942</b>    | <b>476,968</b>       | <b>48,026</b> | <b>11.20%</b> |
| Cost of Sales        | 0                       | 0                       | 0                 | 0                    | 0             | 0.00%         |

**Sault Ste. Marie Tribe of Chippewa Indians**  
**Self Sufficiency**  
 Department:  
 Cost Center#  
 Fiscal year  
 Budget Period

Consolidated  
 2009  
 Various

| Funding Source:      | Actual thru August 2008 | Budget thru August 2008 | Total 2008 Budget | Proposed 2009 Budget | Variance           | Percentage     |
|----------------------|-------------------------|-------------------------|-------------------|----------------------|--------------------|----------------|
| Federal Revenue      | 0                       | 0                       | 0                 | 0                    | 0                  | 0.00%          |
| IHS                  | 0                       | 0                       | 0                 | 0                    | 0                  | 0.00%          |
| BIA                  | 0                       | 0                       | 0                 | 0                    | 0                  | 0.00%          |
| State                | 0                       | 0                       | 0                 | 0                    | 0                  | 0.00%          |
| Internal Service Tax | 0                       | 0                       | 0                 | 0                    | 0                  | 0.00%          |
| Corporate Tax        | 2,635,766               | 2,635,766               | 2,635,766         | 0                    | (2,635,766)        | -100.00%       |
| Transfers            | (118,160)               | (140,102)               | (205,000)         | 0                    | (442,803)          | -14.84%        |
| Trust Fund Revenue   | 2,856,476               | 2,893,095               | 2,983,403         | 2,540,600            | (442,803)          | -14.84%        |
| Indirect Cost        | 0                       | 0                       | 0                 | 0                    | 0                  | 0.00%          |
| Third Party          | 0                       | 0                       | 0                 | 0                    | 0                  | 0.00%          |
| Fund Balance         | 0                       | 0                       | 0                 | 205,000              | 205,000            | 0.00%          |
| Other                | 0                       | 0                       | 0                 | 0                    | 0                  | 0.00%          |
| <b>Total</b>         | <b>5,374,082</b>        | <b>5,388,759</b>        | <b>5,414,169</b>  | <b>2,540,600</b>     | <b>(2,873,569)</b> | <b>-53.07%</b> |
| Expenditures:        |                         |                         |                   |                      |                    |                |
| Wages                | 0                       | 0                       | 0                 | 0                    | 0                  | 0.00%          |
| Fringe               | 0                       | 0                       | 0                 | 0                    | 0                  | 0.00%          |
| Direct Services      | 5,332,800               | 5,325,041               | 5,325,041         | 2,504,600            | (2,820,441)        | -52.97%        |
| Consult/Contract     | 0                       | 0                       | 0                 | 0                    | 0                  | 0.00%          |
| Supplies             | 0                       | 0                       | 0                 | 0                    | 0                  | 0.00%          |
| Travel/Training      | 0                       | 0                       | 0                 | 0                    | 0                  | 0.00%          |
| Space Cost           | 0                       | 0                       | 0                 | 0                    | 0                  | 0.00%          |
| Utilities            | 0                       | 0                       | 0                 | 0                    | 0                  | 0.00%          |
| Other                | 41,282                  | 63,718                  | 89,128            | 36,000               | (53,128)           | -59.61%        |
| Indirect             | 0                       | 0                       | 0                 | 0                    | 0                  | 0.00%          |
| Equipment            | 0                       | 0                       | 0                 | 0                    | 0                  | 0.00%          |
| <b>Total</b>         | <b>5,374,082</b>        | <b>5,388,759</b>        | <b>5,414,169</b>  | <b>2,540,600</b>     | <b>(2,873,569)</b> | <b>-53.07%</b> |
| Cost of Sales        | 0                       | 0                       | 0                 | 0                    | 0                  | 0.00%          |

**Sault Ste. Marie Tribe of Chippewa Indians**

**Tribal Court**

Department:

**Consolidated**

Cost Center#

**2009**

Fiscal year

**Various**

Budget Period

| Funding Source:      |                | Actual thru    | Budget thru      | Total 2008       | Proposed 2009   | Variance | Percentage    |
|----------------------|----------------|----------------|------------------|------------------|-----------------|----------|---------------|
| Federal Revenue      | 0              | 0              | 0                | 0                | 0               | 0        | 0.00%         |
| IHS                  | 0              | 0              | 0                | 0                | 0               | 0        | 0.00%         |
| BIA                  | 346,436        | 330,636        | 355,413          | 355,413          | 355,413         | 0        | 0.00%         |
| State                | 35,787         | 63,685         | 82,914           | 80,839           | (2,075)         | 0        | -2.50%        |
| Internal Service Tax | 0              | 0              | 0                | 0                | 0               | 0        | 0.00%         |
| Corporate Tax        | 173,169        | 238,307        | 460,729          | 434,601          | (26,128)        | 0        | -5.67%        |
| Transfers            | 7,469          | 7,372          | (1,138)          | 0                | 1,138           | 0        | -100.00%      |
| Trust Fund Revenue   | 0              | 0              | 0                | 0                | 0               | 0        | 0.00%         |
| Indirect Cost        | 0              | 0              | 0                | 0                | 0               | 0        | 0.00%         |
| Third Party          | 0              | 0              | 0                | 0                | 0               | 0        | 0.00%         |
| Fund Balance         | (7,259)        | (115)          | 32,385           | (34)             | (32,419)        | 0        | -100.10%      |
| Other                | 54,293         | 63,320         | 106,320          | 142,200          | 35,880          | 0        | 33.75%        |
| <b>Total</b>         | <b>609,895</b> | <b>703,205</b> | <b>1,036,623</b> | <b>1,013,019</b> | <b>(23,604)</b> | <b>0</b> | <b>-2.28%</b> |
| <b>Expenditures:</b> |                |                |                  |                  |                 |          |               |
| Wages                | 141,904        | 138,673        | 189,084          | 191,206          | 2,122           | 0        | 1.12%         |
| Fringe               | 42,157         | 49,487         | 67,509           | 43,797           | (23,712)        | 0        | -35.12%       |
| Direct Services      | 180,591        | 265,200        | 396,800          | 395,392          | (1,408)         | 0        | -0.35%        |
| Consult/Contract     | 148,458        | 141,423        | 211,827          | 208,800          | (3,027)         | 0        | -1.43%        |
| Supplies             | 5,088          | 8,275          | 11,825           | 12,300           | 475             | 0        | 4.02%         |
| Travel/Training      | 3,842          | 8,266          | 10,466           | 11,400           | 934             | 0        | 8.92%         |
| Space Cost           | 28,209         | 28,209         | 42,313           | 42,313           | 0               | 0        | 0.00%         |
| Utilities            | 5,108          | 5,060          | 7,140            | 6,240            | (900)           | 0        | -12.61%       |
| Other                | 9,021          | 12,518         | 32,593           | 40,675           | 8,082           | 0        | 24.80%        |
| Indirect             | 45,517         | 46,094         | 67,066           | 60,896           | (6,170)         | 0        | -9.20%        |
| Equipment            | 0              | 0              | 0                | 0                | 0               | 0        | 0.00%         |
| <b>Total</b>         | <b>609,895</b> | <b>703,205</b> | <b>1,036,623</b> | <b>1,013,019</b> | <b>(23,604)</b> | <b>0</b> | <b>-2.28%</b> |
| Cost of Sales        | 0              | 0              | 0                | 0                | 0               | 0        | 0.00%         |

**Sault Ste. Marie Tribe of Chippewa Indians**

Department:

Consolidated

Cost Center#

2009

Fiscal year

Various

Budget Period

| Funding Source:      | Actual thru    |                | Budget thru    |                | Proposed 2009  | Variance        | Percentage     |
|----------------------|----------------|----------------|----------------|----------------|----------------|-----------------|----------------|
|                      | August 2008    | August 2008    | Budget 2008    | Total 2008     |                |                 |                |
| Federal Revenue      | 75,893         | 102,517        | 102,517        | 102,517        | 131,258        | 28,741          | 28.04%         |
| IHS                  | 0              | 0              | 0              | 0              | 0              | 0               | 0.00%          |
| BIA                  | 0              | 0              | 0              | 0              | 0              | 0               | 0.00%          |
| State                | 52,521         | 96,742         | 105,318        | 105,318        | 107,550        | 2,232           | 2.12%          |
| Internal Service Tax | 0              | 0              | 0              | 0              | 0              | 0               | 0.00%          |
| Corporate Tax        | 57,856         | 34,545         | 49,537         | 49,537         | 5,661          | (43,876)        | -88.57%        |
| Transfers            | 0              | 0              | 0              | 0              | 0              | 0               | 0.00%          |
| Trust Fund Revenue   | 0              | 0              | 0              | 0              | 0              | 0               | 0.00%          |
| Indirect Cost        | 0              | 0              | 0              | 0              | 0              | 0               | 0.00%          |
| Third Party          | 0              | 0              | 0              | 0              | 0              | 0               | 0.00%          |
| Fund Balance         | 1,352          | 0              | 0              | 0              | 0              | 0               | 0.00%          |
| Other                | 80,786         | 78,709         | 114,549        | 114,549        | 63,604         | (50,945)        | -44.47%        |
| <b>Total</b>         | <b>268,408</b> | <b>312,513</b> | <b>371,921</b> | <b>371,921</b> | <b>308,073</b> | <b>(63,848)</b> | <b>-17.17%</b> |
| Expenditures:        |                |                |                |                |                |                 |                |
| Wages                | 127,473        | 174,246        | 205,908        | 205,908        | 136,617        | (69,291)        | -33.65%        |
| Fringe               | 41,768         | 59,058         | 68,256         | 68,256         | 48,913         | (19,343)        | -28.34%        |
| Direct Services      | 34,305         | 17,840         | 19,840         | 19,840         | 27,960         | 8,120           | 40.93%         |
| Consult/Contract     | 0              | 0              | 0              | 0              | 0              | 0               | 0.00%          |
| Supplies             | 4,362          | 7,100          | 9,150          | 9,150          | 9,910          | 760             | 8.31%          |
| Travel/Training      | 5,582          | 12,700         | 14,466         | 14,466         | 13,349         | (1,117)         | -7.72%         |
| Space Cost           | 5,515          | 4,904          | 7,356          | 7,356          | 7,440          | 84              | 1.14%          |
| Utilities            | 12,105         | 14,200         | 20,400         | 20,400         | 20,760         | 360             | 1.76%          |
| Other                | 17,205         | 9,860          | 13,940         | 13,940         | 30,369         | 16,429          | 117.86%        |
| Indirect             | 20,093         | 12,605         | 12,605         | 12,605         | 12,755         | 150             | 1.19%          |
| Equipment            | 0              | 0              | 0              | 0              | 0              | 0               | 0.00%          |
| <b>Total</b>         | <b>268,408</b> | <b>312,513</b> | <b>371,921</b> | <b>371,921</b> | <b>308,073</b> | <b>(63,848)</b> | <b>-17.17%</b> |
| Cost of Sales        | 0              | 0              | 0              | 0              | 0              | 0               | 0.00%          |

**Sault Ste. Marie Tribe of Chippewa Indians**

Department: Consolidated  
 Cost Center#: 2009  
 Fiscal year: Various  
 Budget Period: Various

| Funding Source:      | Actual thru August 2008 | Budget thru August 2008 | Total 2008 Budget | Proposed 2009 Budget | Variance      | Percentage    |
|----------------------|-------------------------|-------------------------|-------------------|----------------------|---------------|---------------|
| Federal Revenue      | 0                       | 0                       | 0                 | 0                    | 0             | 0.00%         |
| IHS                  | 0                       | 0                       | 0                 | 0                    | 0             | 0.00%         |
| BIA                  | 0                       | 0                       | 0                 | 0                    | 0             | 0.00%         |
| State                | 0                       | 0                       | 0                 | 0                    | 0             | 0.00%         |
| Internal Service Tax | 0                       | 0                       | 0                 | 0                    | 0             | 0.00%         |
| Corporate Tax        | 0                       | 0                       | 0                 | 0                    | 0             | 0.00%         |
| Transfers            | 0                       | 0                       | 0                 | 0                    | 0             | 0.00%         |
| Trust Fund Revenue   | 0                       | 0                       | 0                 | 0                    | 0             | 0.00%         |
| Indirect Cost        | 0                       | 0                       | 0                 | 0                    | 0             | 0.00%         |
| Third Party          | 0                       | 0                       | 0                 | 0                    | 0             | 0.00%         |
| Fund Balance         | 6,029                   | 4,338                   | 2,521             | 2,227                | (294)         | -11.66%       |
| Other                | 77,136                  | 84,912                  | 127,368           | 153,036              | 25,668        | 20.15%        |
| <b>Total</b>         | <b>83,165</b>           | <b>89,250</b>           | <b>129,889</b>    | <b>155,263</b>       | <b>25,374</b> | <b>19.54%</b> |
| <b>Expenditures:</b> |                         |                         |                   |                      |               |               |
| Wages                | 15,574                  | 20,138                  | 29,531            | 31,162               | 1,631         | 5.52%         |
| Fringe               | 5,464                   | 9,530                   | 13,777            | 10,885               | (2,892)       | -20.99%       |
| Direct Services      | 0                       | 0                       | 0                 | 0                    | 0             | 0.00%         |
| Consult/Contract     | 23,973                  | 20,000                  | 30,000            | 35,000               | 5,000         | 16.67%        |
| Supplies             | 1,568                   | 3,660                   | 5,640             | 4,940                | (700)         | -12.41%       |
| Travel/Training      | 1,255                   | 1,200                   | 2,300             | 3,280                | 980           | 42.61%        |
| Space Cost           | 0                       | 0                       | 0                 | 0                    | 0             | 0.00%         |
| Utilities            | 10,406                  | 10,035                  | 14,140            | 15,130               | 990           | 7.00%         |
| Other                | 24,925                  | 24,487                  | 34,501            | 54,866               | 20,365        | 59.03%        |
| Indirect             | 0                       | 0                       | 0                 | 0                    | 0             | 0.00%         |
| Equipment            | 0                       | 0                       | 0                 | 0                    | 0             | 0.00%         |
| <b>Total</b>         | <b>83,165</b>           | <b>89,250</b>           | <b>129,889</b>    | <b>155,263</b>       | <b>25,374</b> | <b>19.54%</b> |
| Cost of Sales        | 0                       | 0                       | 0                 | 0                    | 0             | 0.00%         |



RESOLUTION NO: 2008-260

2009 BUDGET DOCUMENT 004  
ENTERPRISES

BE IT RESOLVED, that the Board of Directors of the Sault Ste. Marie Tribe of Chippewa Indians here by approves the attached 2009 Budget Document 004 Enterprises.

**Min Waban Dan**

**Administrative  
Office**

523 Ashmun Street

Sault Ste. Marie

Michigan

49783

**Phone**

906.635.6050

**Fax**

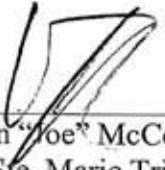
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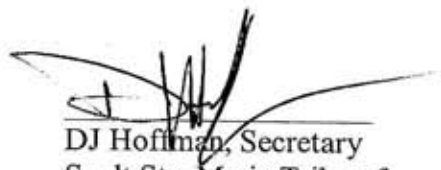
**Government  
Services**

**Membership  
Services**

**CERTIFICATION**

We, the undersigned, as Chairman and Secretary of the Sault Ste. Marie Tribe of Chippewa Indians, hereby certify that the Board of Directors is composed of 13 members, of whom 7 members constituting a quorum were present at a meeting thereof duly called, noticed, convened, and held on the 15 day of December 2008; that the foregoing resolution was duly adopted at said meeting by an affirmative vote of 5 members for, 1 members against, 0 members abstaining, and that said resolution has not been rescinded or amended in any way.

  
\_\_\_\_\_  
Darwin "Joe" McCoy, Chairman  
Sault Ste. Marie Tribe of  
Chippewa Indians

  
\_\_\_\_\_  
DJ Hoffman, Secretary  
Sault Ste. Marie Tribe of  
Chippewa Indians

**Sault Ste. Marie Tribe of Chippewa Indians**

|               |  |
|---------------|--|
| Department    | Consolidated without Kewadin Lakefront Inn |
| Cost Center#  |  |
| Fiscal year   | 2009                                       |
| Budget Period | Jan-Dec                                    |

Funding Source:

| Actual thur | Budget September | 2008 Budget | Proposed | 2009 Budget | (Decrease) Increase | Percentage |
|-------------|------------------|-------------|----------|-------------|---------------------|------------|
|-------------|------------------|-------------|----------|-------------|---------------------|------------|

|                                  |                |                |                |                |                 |               |
|----------------------------------|----------------|----------------|----------------|----------------|-----------------|---------------|
| Total Sales                      | 8,514,534      | 10,207,989     | 13,219,279     | 10,489,415     | (2,729,864)     | -20.65%       |
| Cost of Goods Sold               | 6,305,216      | 7,725,078      | 9,968,174      | 7,495,307      | (2,472,867)     | -24.81%       |
| Gross Margin                     | 2,209,318      | 2,482,911      | 3,251,105      | 2,994,108      | (256,997)       | -7.90%        |
| Operating Expenses               | 1,672,131      | 1,853,842      | 2,448,531      | 2,279,636      | (168,895)       | -6.90%        |
| Operating Income                 | 537,187        | 629,069        | 802,574        | 714,472        | (88,102)        | -10.98%       |
| Taxes                            | 392,054        | 459,907        | 596,578        | 494,931        | (101,647)       | -17.04%       |
| Other Income (Exp)               | 80,996         | 71,802         | 95,492         | 70,249         | (25,243)        | -26.43%       |
| <b>Net Income</b>                | <b>226,129</b> | <b>240,964</b> | <b>301,488</b> | <b>289,790</b> | <b>(11,698)</b> | <b>-3.88%</b> |
| Corporate Tax - Transfer In(Out) | 0              | 0              | 0              | 0              | 0               | 0.00%         |
| <b>Net Income After Transfer</b> | <b>226,129</b> | <b>240,964</b> | <b>301,488</b> | <b>289,790</b> | <b>(11,698)</b> | <b>-3.88%</b> |

Expenditures:

|                  |                  |                  |                  |                  |                  |               |
|------------------|------------------|------------------|------------------|------------------|------------------|---------------|
| Wages            | 548,674          | 633,921          | 824,579          | 641,791          | (182,788)        | -22.17%       |
| Fringe           | 181,335          | 224,945          | 293,644          | 192,807          | (100,837)        | -34.34%       |
| Depreciation     | 284,204          | 248,413          | 331,216          | 375,931          | 44,715           | 13.50%        |
| Consult/Contract | 26,049           | 35,595           | 0                | 0                | 0                | ERR           |
| Supplies         | 28,299           | 26,360           | 34,550           | 36,730           | 2,180            | 6.31%         |
| Travel/Training  | 6,083            | 14,048           | 17,392           | 11,073           | (6,319)          | -36.33%       |
| Space Cost       | 24,589           | 37,800           | 50,400           | 33,600           | (16,800)         | -33.33%       |
| Utilities        | 198,287          | 208,649          | 280,533          | 294,335          | 13,802           | 4.92%         |
| Other            | 373,126          | 419,241          | 611,017          | 692,769          | 81,752           | 13.38%        |
| Indirect         | 0                | 0                | 0                | 0                | 0                | 0.00%         |
| Equipment        | 1,485            | 4,870            | 5,200            | 600              | (4,600)          | -88.46%       |
| <b>Total</b>     | <b>1,672,131</b> | <b>1,853,842</b> | <b>2,448,531</b> | <b>2,279,636</b> | <b>(168,895)</b> | <b>-6.90%</b> |

**Sault Ste. Marie Tribe of Chippewa Indians**

Enterprises  
 Department: Midjim - Sault Ste. Marie  
 Cost Center#: 6030  
 Fiscal year: 2009  
 Budget Period: Jan-Dec

Funding Source:

|  | Actual thur<br>September 2008 | Budget September<br>2008 | 2008 Budget | Proposed<br>2009 Budget | Increase/<br>(Decrease) | Percentage |
|--|-------------------------------|--------------------------|-------------|-------------------------|-------------------------|------------|
|--|-------------------------------|--------------------------|-------------|-------------------------|-------------------------|------------|

|                                  |               |               |               |               |               |               |
|----------------------------------|---------------|---------------|---------------|---------------|---------------|---------------|
| Total Sales                      | 3,838,765     | 4,205,225     | 5,580,600     | 4,695,025     | (885,575)     | -15.87%       |
| Cost of Goods Sold               | 3,315,868     | 3,678,024     | 4,873,859     | 4,032,700     | (841,159)     | -17.26%       |
| Gross Margin                     | 522,897       | 527,201       | 706,741       | 662,325       | (44,416)      | -6.28%        |
| Operating Expenses               | 265,125       | 300,594       | 392,631       | 343,052       | (49,579)      | -12.63%       |
| Operating Income                 | 257,772       | 226,607       | 314,110       | 319,273       | 5,163         | 1.64%         |
| Taxes                            | 194,416       | 214,976       | 283,604       | 245,972       | (37,632)      | -13.27%       |
| Other Income (Exp)               | 22,399        | 15,790        | 21,200        | 24,250        | 3,050         | 14.39%        |
| <b>Net Income</b>                | <b>85,755</b> | <b>27,421</b> | <b>51,706</b> | <b>97,551</b> | <b>45,845</b> | <b>88.66%</b> |
| Corporate Tax - Transfer In(Out) | 0             | 0             | 0             | 0             | 0             | 0.00%         |
| <b>Net Income After Transfer</b> | <b>85,755</b> | <b>27,421</b> | <b>51,706</b> | <b>97,551</b> | <b>45,845</b> | <b>88.66%</b> |

Expenditures:

|                  |                |                |                |                |                 |                |
|------------------|----------------|----------------|----------------|----------------|-----------------|----------------|
| Wages            | 103,348        | 127,542        | 165,804        | 144,308        | (21,496)        | -12.96%        |
| Fringe           | 36,723         | 63,690         | 82,787         | 44,875         | (37,912)        | -45.79%        |
| Depreciation     | 40,189         | 36,316         | 48,420         | 53,394         | 4,974           | 10.27%         |
| Consult/Contract | 0              | 0              | 0              | 0              | 0               | 0.00%          |
| Supplies         | 4,638          | 5,930          | 7,800          | 8,190          | 390             | 5.00%          |
| Travel/Training  | 892            | 910            | 1,000          | 1,175          | 175             | 17.50%         |
| Space Cost       | 0              | 0              | 0              | 0              | 0               | 0.00%          |
| Utilities        | 17,704         | 15,650         | 20,600         | 22,400         | 1,800           | 8.74%          |
| Other            | 61,631         | 48,236         | 63,870         | 68,710         | 4,840           | 7.58%          |
| Indirect         | 0              | 0              | 0              | 0              | 0               | 0.00%          |
| Equipment        | 0              | 2,320          | 2,350          | 0              | (2,350)         | -100.00%       |
| <b>Total</b>     | <b>265,125</b> | <b>300,594</b> | <b>392,631</b> | <b>343,052</b> | <b>(49,579)</b> | <b>-12.63%</b> |



**Sault Ste. Marie Tribe of Chippewa Indians**

**Enterprises**

|               |                     |
|---------------|---------------------|
| Department    | Midjim - St. Ignace |
| Cost Center#  | 6031                |
| Fiscal year   | 2009                |
| Budget Period | Jan-Dec             |

Funding Source:

| Actual thur | Budget September | 2008 Budget | Proposed | 2009 Budget | Increase/ (Decrease) | Percentage |
|-------------|------------------|-------------|----------|-------------|----------------------|------------|
|-------------|------------------|-------------|----------|-------------|----------------------|------------|

|                                  |              |                |                |                 |                 |                |
|----------------------------------|--------------|----------------|----------------|-----------------|-----------------|----------------|
| Total Sales                      | 2,491,884    | 2,724,325      | 3,512,200      | 2,887,630       | (624,570)       | -17.78%        |
| Cost of Goods Sold               | 2,160,938    | 2,341,619      | 3,018,080      | 2,470,387       | (547,693)       | -18.15%        |
| Gross Margin                     | 330,946      | 382,706        | 494,120        | 417,243         | (76,877)        | -15.56%        |
| Operating Expenses               | 208,945      | 247,088        | 324,183        | 293,652         | (30,531)        | -9.42%         |
| Operating Income                 | 122,001      | 135,618        | 169,937        | 123,591         | (46,346)        | -27.27%        |
| Taxes                            | 123,305      | 136,177        | 175,061        | 144,314         | (30,747)        | -17.56%        |
| Other Income (Exp)               | 727          | (475)          | (600)          | 170             | 770             | -128.33%       |
| <b>Net Income</b>                | <b>(577)</b> | <b>(1,034)</b> | <b>(5,724)</b> | <b>(20,553)</b> | <b>(14,829)</b> | <b>259.07%</b> |
| Corporate Tax - Transfer In(Out) | 0            | 0              | 0              | 0               | 0               | 0.00%          |
| <b>Net Income After Transfer</b> | <b>(577)</b> | <b>(1,034)</b> | <b>(5,724)</b> | <b>(20,553)</b> | <b>(14,829)</b> | <b>259.07%</b> |

**Expenditures:**

|                  |                |                |                |                |                 |               |
|------------------|----------------|----------------|----------------|----------------|-----------------|---------------|
| Wages            | 77,888         | 111,091        | 144,421        | 124,563        | (19,858)        | -13.75%       |
| Fringe           | 24,934         | 34,425         | 44,745         | 31,910         | (12,835)        | -28.68%       |
| Depreciation     | 36,473         | 31,473         | 41,964         | 47,208         | 5,244           | 12.50%        |
| Consult/Contract | 0              | 0              | 0              | 0              | 0               | 0.00%         |
| Supplies         | 3,443          | 4,405          | 5,800          | 5,800          | 0               | 0.00%         |
| Travel/Training  | 1,313          | 4,590          | 6,000          | 3,000          | (3,000)         | -50.00%       |
| Space Cost       | 0              | 0              | 0              | 0              | 0               | 0.00%         |
| Utilities        | 11,907         | 9,965          | 13,400         | 13,920         | 520             | 3.88%         |
| Other            | 52,987         | 51,139         | 67,853         | 67,251         | (602)           | -0.89%        |
| Indirect         | 0              | 0              | 0              | 0              | 0               | 0.00%         |
| Equipment        | 0              | 0              | 0              | 0              | 0               | 0.00%         |
| <b>Total</b>     | <b>208,945</b> | <b>247,088</b> | <b>324,183</b> | <b>293,652</b> | <b>(30,531)</b> | <b>-9.42%</b> |

**Sault Ste. Marie Tribe of Chippewa Indians**

Enterprises  
 Department: Eagle Ridge Apartments  
 Cost Center# 605  
 Fiscal year 2009  
 Budget Period Jan-Dec

Funding Source: Actual thur 2008 Budget September 2008 2008 Budget 2009 Budget Proposed Increase/ (Decrease) Percentage

|                                  |        |        |         |         |       |         |
|----------------------------------|--------|--------|---------|---------|-------|---------|
| Total Sales                      | 82,273 | 82,800 | 110,400 | 114,000 | 3,600 | 3.26%   |
| Cost of Goods Sold               | 0      | 0      | 0       | 0       | 0     | 0.00%   |
| Gross Margin                     | 87,273 | 82,800 | 110,400 | 114,000 | 3,600 | 3.26%   |
| Operating Expenses               | 63,900 | 77,340 | 103,235 | 107,252 | 4,017 | 3.89%   |
| Operating Income                 | 23,373 | 5,460  | 7,165   | 6,748   | (417) | -5.82%  |
| Taxes                            | 3,142  | 2,981  | 3,974   | 4,104   | 130   | 3.27%   |
| Other Income (Exp)               | (19)   | 0      | 0       | 0       | 0     | 0.00%   |
| Net Income                       | 20,212 | 2,479  | 3,191   | 2,644   | (547) | -17.14% |
| Corporate Tax - Transfer In(Out) | 0      | 0      | 0       | 0       | 0     | 0.00%   |
| Net Income After Transfer        | 20,212 | 2,479  | 3,191   | 2,644   | (547) | -17.14% |

Expenditures:

|                  |               |               |                |                |              |              |
|------------------|---------------|---------------|----------------|----------------|--------------|--------------|
| Wages            | 0             | 0             | 0              | 0              | 0            | 0.00%        |
| Fringe           | 0             | 0             | 0              | 0              | 0            | 0.00%        |
| Depreciation     | 24,041        | 21,099        | 28,132         | 34,119         | 5,987        | 21.28%       |
| Consult/Contract | 1,165         | 5,220         | 0              | 0              | 0            | 0.00%        |
| Supplies         | 0             | 450           | 600            | 300            | (300)        | -50.00%      |
| Travel/Training  | 0             | 0             | 0              | 0              | 0            | 0.00%        |
| Space Cost       | 0             | 0             | 0              | 0              | 0            | 0.00%        |
| Utilities        | 17,388        | 18,632        | 26,076         | 26,240         | 164          | 0.63%        |
| Other            | 21,306        | 31,939        | 48,427         | 46,593         | (1,834)      | -3.79%       |
| Indirect         | 0             | 0             | 0              | 0              | 0            | 0.00%        |
| Equipment        | 0             | 0             | 0              | 0              | 0            | 0.00%        |
| <b>Total</b>     | <b>63,900</b> | <b>77,340</b> | <b>103,235</b> | <b>107,252</b> | <b>4,017</b> | <b>3.89%</b> |

**Sault Ste. Marie Tribe of Chippewa Indians**

Enterprises  
 Department: Northern Hospitality  
 Cost Center# 660  
 Fiscal year 2009  
 Budget Period Jan-Dec

Funding Source: Actual thur September 2008 Budget September 2008 Budget 2008 Proposed 2009 Budget Increase/ (Decrease) Percentage

|                                  |                 |                |                |               |                 |                |
|----------------------------------|-----------------|----------------|----------------|---------------|-----------------|----------------|
| Total Sales                      | 1,074,106       | 2,173,600      | 2,647,100      | 1,385,600     | (1,261,500)     | -47.66%        |
| Cost of Goods Sold               | 828,410         | 1,705,435      | 2,076,235      | 992,220       | (1,084,015)     | -52.21%        |
| Gross Margin                     | 245,696         | 468,165        | 570,865        | 393,380       | (177,485)       | -31.09%        |
| Operating Expenses               | 255,780         | 282,936        | 373,740        | 270,888       | (102,852)       | -27.52%        |
| Operating Income                 | (10,084)        | 185,229        | 197,125        | 122,492       | (74,633)        | -37.86%        |
| Taxes                            | 28,992          | 65,208         | 79,413         | 49,882        | (29,531)        | -37.19%        |
| Other Income (Exp)               | 10,019          | 0              | 0              | 0             | 0               | 0.00%          |
| <b>Net Income</b>                | <b>(29,057)</b> | <b>120,021</b> | <b>117,712</b> | <b>72,610</b> | <b>(45,102)</b> | <b>-38.32%</b> |
| Corporate Tax - Transfer In(Out) | 0               | 0              | 0              | 0             | 0               | 0.00%          |
| <b>Net Income After Transfer</b> | <b>(29,057)</b> | <b>120,021</b> | <b>117,712</b> | <b>72,610</b> | <b>(45,102)</b> | <b>-38.32%</b> |

Expenditures:

|                  |                |                |                |                |                  |                |
|------------------|----------------|----------------|----------------|----------------|------------------|----------------|
| Wages            | 132,407        | 149,412        | 196,695        | 141,997        | (54,698)         | -27.81%        |
| Fringe           | 37,179         | 43,273         | 57,196         | 40,836         | (16,360)         | -28.60%        |
| Depreciation     | 11,397         | 9,000          | 12,000         | 13,800         | 1,800            | 15.00%         |
| Consult/Contract | 0              | 0              | 0              | 0              | 0                | 0.00%          |
| Supplies         | 6,973          | 2,025          | 2,700          | 2,500          | (200)            | -7.41%         |
| Travel/Training  | 1,023          | 1,200          | 1,800          | 0              | (1,800)          | -100.00%       |
| Space Cost       | 24,589         | 37,800         | 50,400         | 33,600         | (16,800)         | -33.33%        |
| Utilities        | 8,858          | 7,470          | 9,960          | 11,700         | 1,740            | 17.47%         |
| Other            | 33,354         | 31,506         | 41,739         | 26,455         | (15,284)         | -36.62%        |
| Indirect         | 0              | 0              | 0              | 0              | 0                | 0.00%          |
| Equipment        | 0              | 1,250          | 1,250          | 0              | (1,250)          | -100.00%       |
| <b>Total</b>     | <b>255,780</b> | <b>282,936</b> | <b>373,740</b> | <b>270,888</b> | <b>(102,852)</b> | <b>-27.52%</b> |

**Sault Ste. Marie Tribe of Chippewa Indians**

**Enterprises**

|               |                  |
|---------------|------------------|
| Department:   | Kinross Woodside |
| Cost Center#  | 813              |
| Fiscal year   | 2009             |
| Budget Period | Jan-Dec          |

Funding Source:

| Actual thur<br>September 2008 | Budget September<br>2008 | Proposed<br>2009 Budget | Increase/<br>(Decrease) | Percentage |
|-------------------------------|--------------------------|-------------------------|-------------------------|------------|
|-------------------------------|--------------------------|-------------------------|-------------------------|------------|

|                                  |              |              |              |              |
|----------------------------------|--------------|--------------|--------------|--------------|
| Total Sales                      | 0            | 0            | 0            | 0.00%        |
| Cost of Goods Sold               | 0            | 0            | 0            | 0.00%        |
| Gross Margin                     | 0            | 0            | 0            | 0.00%        |
| Operating Expenses               | 234          | 570          | 570          | 0.00%        |
| Operating Income                 | (234)        | (570)        | (570)        | 0.00%        |
| Taxes                            | 0            | 0            | 0            | 0.00%        |
| Other Income (Exp)               | 1,897        | 1,937        | 2,562        | 0.00%        |
| <b>Net Income</b>                | <b>1,663</b> | <b>1,382</b> | <b>1,992</b> | <b>0.00%</b> |
| Corporate Tax - Transfer In(Out) | 0            | 0            | 0            | 0.00%        |
| <b>Net Income After Transfer</b> | <b>1,663</b> | <b>1,382</b> | <b>1,992</b> | <b>0.00%</b> |

Expenditures:

|                  |            |            |            |              |
|------------------|------------|------------|------------|--------------|
| Wages            | 0          | 0          | 0          | 0.00%        |
| Fringe           | 0          | 0          | 0          | 0.00%        |
| Depreciation     | 0          | 0          | 0          | 0.00%        |
| Consult/Contract | 0          | 0          | 0          | 0.00%        |
| Supplies         | 0          | 0          | 0          | 0.00%        |
| Travel/Training  | 0          | 0          | 0          | 0.00%        |
| Space Cost       | 0          | 0          | 0          | 0.00%        |
| Utilities        | 0          | 0          | 0          | 0.00%        |
| Other            | 234        | 570        | 570        | 0.00%        |
| Indirect         | 0          | 0          | 0          | 0.00%        |
| Equipment        | 0          | 0          | 0          | 0.00%        |
| <b>Total</b>     | <b>234</b> | <b>570</b> | <b>570</b> | <b>0.00%</b> |

**Sault Ste. Marie Tribe of Chippewa Indians**

Department: DeMawating Development  
 Cost Center# 814  
 Fiscal year 2009  
 Budget Period Jan-Dec

Funding Source: Actual thur September 2008 Budget September 2008 2008 Budget 2009 Budget Proposed Increase/ (Decrease) Percentage

|                                 |         |         |         |         |          |         |
|---------------------------------|---------|---------|---------|---------|----------|---------|
| Total Sales                     | 369,775 | 377,910 | 503,880 | 528,360 | 24,480   | 4.86%   |
| Cost of Goods Sold              | 0       | 0       | 0       | 0       | 0        | 0.00%   |
| Gross Margin                    | 369,775 | 377,910 | 503,880 | 528,360 | 24,480   | 4.86%   |
| Operating Expenses              | 340,306 | 334,936 | 444,340 | 477,629 | 33,289   | 7.49%   |
| Operating Income                | 29,469  | 42,974  | 59,540  | 50,731  | (8,809)  | -14.80% |
| Taxes                           | 13,312  | 17,377  | 23,382  | 19,022  | (4,360)  | -18.65% |
| Other Income (Exp)              | 34,283  | 41,050  | 54,330  | 31,267  | (23,063) | -42.45% |
| Net Income                      | 50,440  | 66,647  | 90,488  | 62,976  | (27,512) | -30.40% |
| Corporate Tax - Transfer In/Out | 0       | 0       | 0       | 0       | 0        | 0.00%   |
| Net Income After Transfer       | 50,440  | 66,647  | 90,488  | 62,976  | (27,512) | -30.40% |

Expenditures:

|                  |                |                |                |                |               |              |
|------------------|----------------|----------------|----------------|----------------|---------------|--------------|
| Wages            | 101,639        | 106,641        | 136,834        | 108,757        | (28,077)      | -20.52%      |
| Fringe           | 47,371         | 61,740         | 80,554         | 42,952         | (37,602)      | -46.68%      |
| Depreciation     | 88,675         | 61,425         | 81,900         | 123,024        | 41,124        | 50.21%       |
| Consult/Contract | 0              | 0              | 0              | 0              | 0             | 0.00%        |
| Supplies         | 11,803         | 8,600          | 11,050         | 16,940         | 5,890         | 53.30%       |
| Travel/Training  | 571            | 705            | 940            | 1,500          | 560           | 59.57%       |
| Space Cost       | 0              | 0              | 0              | 0              | 0             | 0.00%        |
| Utilities        | 36,505         | 35,681         | 46,958         | 47,790         | 832           | 1.77%        |
| Other            | 53,673         | 60,144         | 86,104         | 136,666        | 50,562        | 58.72%       |
| Indirect         | 0              | 0              | 0              | 0              | 0             | 0.00%        |
| Equipment        | 69             | 0              | 0              | 0              | 0             | 0.00%        |
| <b>Total</b>     | <b>340,306</b> | <b>334,936</b> | <b>444,340</b> | <b>477,629</b> | <b>33,289</b> | <b>7.49%</b> |

**Sault Ste. Marie Tribe of Chippewa Indians**

Enterprises  
 Department Sawyer Village  
 Cost Center# 817  
 Fiscal year 2009  
 Budget Period Jan-Dec

Funding Source: Actual thur September 2008 Budget September 2008 2008 Budget 2009 Budget Proposed Increase/ (Decrease) Percentage

|                                  |         |         |         |         |          |         |
|----------------------------------|---------|---------|---------|---------|----------|---------|
| Total Sales                      | 652,731 | 644,129 | 865,099 | 878,800 | 13,701   | 1.58%   |
| Cost of Goods Sold               | 0       | 0       | 0       | 0       | 0        | 0.00%   |
| Gross Margin                     | 652,731 | 644,129 | 865,099 | 878,800 | 13,701   | 1.58%   |
| Operating Expenses               | 537,841 | 610,393 | 809,832 | 786,593 | (23,239) | -2.87%  |
| Operating Income                 | 114,890 | 33,736  | 55,267  | 92,207  | 36,940   | 66.84%  |
| Taxes                            | 28,887  | 23,188  | 31,144  | 31,637  | 493      | 1.58%   |
| Other Income (Exp)               | 11,690  | 13,500  | 18,000  | 12,000  | (6,000)  | -33.33% |
| Net Income                       | 97,693  | 24,048  | 42,123  | 72,570  | 30,447   | 72.28%  |
| Corporate Tax - Transfer In(Out) | 0       | 0       | 0       | 0       | 0        | 0.00%   |
| Net Income After Transfer        | 97,693  | 24,048  | 42,123  | 72,570  | 30,447   | 72.28%  |

Expenditures:

|                  |                |                |                |                |                 |               |
|------------------|----------------|----------------|----------------|----------------|-----------------|---------------|
| Wages            | 133,392        | 139,235        | 180,825        | 122,166        | (58,659)        | -32.44%       |
| Fringe           | 35,128         | 21,817         | 28,362         | 32,234         | 3,872           | 13.65%        |
| Depreciation     | 83,429         | 89,100         | 118,800        | 104,386        | (14,414)        | -12.13%       |
| Consult/Contract | 24,884         | 30,375         | 0              | 0              | 0               | 0.00%         |
| Supplies         | 1,442          | 4,950          | 6,600          | 3,000          | (3,600)         | -54.55%       |
| Travel/Training  | 2,284          | 6,643          | 7,652          | 5,398          | (2,254)         | -29.46%       |
| Space Cost       | 0              | 0              | 0              | 0              | 0               | 0.00%         |
| Utilities        | 105,925        | 121,251        | 163,539        | 172,285        | 8,746           | 5.35%         |
| Other            | 149,941        | 195,722        | 302,454        | 346,524        | 44,070          | 14.57%        |
| Indirect         | 0              | 0              | 0              | 0              | 0               | 0.00%         |
| Equipment        | 1,416          | 1,300          | 1,600          | 600            | (1,000)         | -62.50%       |
| <b>Total</b>     | <b>537,841</b> | <b>610,393</b> | <b>809,832</b> | <b>786,593</b> | <b>(23,239)</b> | <b>-2.87%</b> |

**Sault Ste. Marie Tribe of Chippewa Indians**

**Enterprises**

|               |                        |
|---------------|------------------------|
| Department    | DeMawating Development |
| Cost Center#  | 814                    |
| Fiscal year   | 2009                   |
| Budget Period | Jan-Dec                |

Funding Source:

| Actual thur<br>September 2008 | Budget September<br>2008 | 2008 Budget | Proposed<br>2009 Budget | Increase/<br>(Decrease) | Percentage |
|-------------------------------|--------------------------|-------------|-------------------------|-------------------------|------------|
|-------------------------------|--------------------------|-------------|-------------------------|-------------------------|------------|

|                                  |               |               |               |               |                 |                |
|----------------------------------|---------------|---------------|---------------|---------------|-----------------|----------------|
| Total Sales                      | 369,775       | 377,910       | 503,880       | 528,360       | 24,480          | 4.86%          |
| Cost of Goods Sold               | 0             | 0             | 0             | 0             | 0               | 0.00%          |
| Gross Margin                     | 369,775       | 377,910       | 503,880       | 528,360       | 24,480          | 4.86%          |
| Operating Expenses               | 340,306       | 334,936       | 444,340       | 477,629       | 33,289          | 7.49%          |
| Operating Income                 | 29,469        | 42,974        | 59,540        | 50,731        | (8,809)         | -14.80%        |
| Taxes                            | 13,312        | 17,377        | 23,382        | 19,022        | (4,360)         | -18.65%        |
| Other Income (Exp)               | 34,283        | 41,050        | 54,330        | 31,267        | (23,063)        | -42.45%        |
| <b>Net Income</b>                | <b>50,440</b> | <b>66,647</b> | <b>90,488</b> | <b>62,976</b> | <b>(27,512)</b> | <b>-30.40%</b> |
| Corporate Tax - Transfer In(Out) | 0             | 0             | 0             | 0             | 0               | 0.00%          |
| <b>Net Income After Transfer</b> | <b>50,440</b> | <b>66,647</b> | <b>90,488</b> | <b>62,976</b> | <b>(27,512)</b> | <b>-30.40%</b> |

Expenditures:

|                  |                |                |                |                |               |              |
|------------------|----------------|----------------|----------------|----------------|---------------|--------------|
| Wages            | 101,639        | 106,641        | 136,834        | 108,757        | (28,077)      | -20.52%      |
| Fringe           | 47,371         | 61,740         | 80,554         | 42,952         | (37,602)      | -46.68%      |
| Depreciation     | 88,675         | 61,425         | 81,900         | 123,024        | 41,124        | 50.21%       |
| Consult/Contract | 0              | 0              | 0              | 0              | 0             | 0.00%        |
| Supplies         | 11,803         | 8,600          | 11,050         | 16,940         | 5,890         | 53.30%       |
| Travel/Training  | 571            | 705            | 940            | 1,500          | 560           | 59.57%       |
| Space Cost       | 0              | 0              | 0              | 0              | 0             | 0.00%        |
| Utilities        | 36,505         | 35,681         | 46,958         | 47,790         | 832           | 1.77%        |
| Other            | 53,673         | 60,144         | 86,104         | 136,666        | 50,562        | 58.72%       |
| Indirect         | 0              | 0              | 0              | 0              | 0             | 0.00%        |
| Equipment        | 69             | 0              | 0              | 0              | 0             | 0.00%        |
| <b>Total</b>     | <b>340,306</b> | <b>334,936</b> | <b>444,340</b> | <b>477,629</b> | <b>33,289</b> | <b>7.49%</b> |

**Sault Ste. Marie Tribe of Chippewa Indians**

**Enterprises**

|               |                |
|---------------|----------------|
| Department:   | Sawyer Village |
| Cost Center#  | 817            |
| Fiscal year   | 2009           |
| Budget Period | Jan-Dec        |

Funding Source: Actual thur September 2008 Budget September 2008 Budget 2008 Budget 2009 Budget Proposed Increase/ (Decrease) Percentage

|                                  |         |         |         |         |          |         |
|----------------------------------|---------|---------|---------|---------|----------|---------|
| Total Sales                      | 652,731 | 644,129 | 865,099 | 878,800 | 13,701   | 1.58%   |
| Cost of Goods Sold               | 0       | 0       | 0       | 0       | 0        | 0.00%   |
| Gross Margin                     | 652,731 | 644,129 | 865,099 | 878,800 | 13,701   | 1.58%   |
| Operating Expenses               | 537,841 | 610,393 | 809,832 | 786,593 | (23,239) | -2.87%  |
| Operating Income                 | 114,890 | 33,736  | 55,267  | 92,207  | 36,940   | 66.84%  |
| Taxes                            | 28,887  | 23,188  | 31,144  | 31,637  | 493      | 1.58%   |
| Other Income (Exp)               | 11,690  | 13,500  | 18,000  | 12,000  | (6,000)  | -33.33% |
| Net Income                       | 97,693  | 24,048  | 42,123  | 72,570  | 30,447   | 72.28%  |
| Corporate Tax - Transfer In(Out) | 0       | 0       | 0       | 0       | 0        | 0.00%   |
| Net Income After Transfer        | 97,693  | 24,048  | 42,123  | 72,570  | 30,447   | 72.28%  |

**Expenditures:**

|                  |                |                |                |                |                 |               |
|------------------|----------------|----------------|----------------|----------------|-----------------|---------------|
| Wages            | 133,392        | 139,235        | 180,825        | 122,166        | (58,659)        | -32.44%       |
| Fringe           | 35,128         | 21,817         | 28,362         | 32,234         | 3,872           | 13.65%        |
| Depreciation     | 83,429         | 89,100         | 118,800        | 104,386        | (14,414)        | -12.13%       |
| Consult/Contract | 24,884         | 30,375         | 0              | 0              | 0               | 0.00%         |
| Supplies         | 1,442          | 4,950          | 6,600          | 3,000          | (3,600)         | -54.55%       |
| Travel/Training  | 2,284          | 6,643          | 7,652          | 5,398          | (2,254)         | -29.46%       |
| Space Cost       | 0              | 0              | 0              | 0              | 0               | 0.00%         |
| Utilities        | 105,925        | 121,251        | 163,539        | 172,285        | 8,746           | 5.35%         |
| Other            | 149,941        | 195,722        | 302,454        | 346,524        | 44,070          | 14.57%        |
| Indirect         | 0              | 0              | 0              | 0              | 0               | 0.00%         |
| Equipment        | 1,416          | 1,300          | 1,600          | 600            | (1,000)         | -62.50%       |
| <b>Total</b>     | <b>537,841</b> | <b>610,393</b> | <b>809,832</b> | <b>786,593</b> | <b>(23,239)</b> | <b>-2.87%</b> |





**RESOLUTION NO: 2008-261**  
**CONTINUING FUNDING AUTHORITY**  
**FOR TRIBAL GAMING COMMISSION**

**Min Waban Dan**

WHEREAS, the Sault Ste. Marie Tribe of Chippewa Indians ("Tribe") is a federally recognized Indian Tribe organized under the Indian Reorganization Act of 1934, 25 U.S.C. 467 et seq; and

**Administrative Office**

WHEREAS, the Board of Directors and tribal staff have completed the process of reviewing budgets for their respective budget year 2009; and

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Michigan

49783

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906-635.4969

WHEREAS, the Tribal Gaming Commission budget for year 2009 is still under review and will not be completed until after the fiscal year start date of January; and

WHEREAS, the Board of Directors wants to ensure that services are not left unfunded for a period between expiration of the fiscal year 2008 budgets and approval of the fiscal year 2009 budgets.


NOW, THEREFORE, BE IT RESOLVED, that the Board of Directors approves continuing funding for Tribal Gaming Commission for fiscal year 2009, at their 2008 spending levels, for a period not to exceed 90 days.

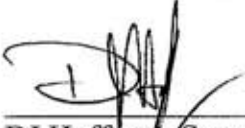
**Government Services**

**Membership Services**

**CERTIFICATION**

We, the undersigned, as Chairman and Secretary of the Sault Ste. Marie Tribe of Chippewa Indians, hereby certify that the Board of Directors is composed of 13 members, of whom 7 members constituting a quorum were present at a meeting thereof duly called, noticed, convened, and held on the 15 day of December 2008; that the foregoing resolution was duly adopted at said meeting by an affirmative vote of 4 members for, 3 members against, 0 members abstaining, and that said resolution has not been rescinded or amended in any way.

  
\_\_\_\_\_  
Darwin "Joe" McCoy, Chairman  
Sault Ste. Marie Tribe of  
Chippewa Indians

  
\_\_\_\_\_  
DJ Hoffman, Secretary  
Sault Ste. Marie Tribe of  
Chippewa Indians